



Consolidated Financial Statements

As at and For the Year Ended

31 December 2025



Shape the future
with confidence

ERNST & YOUNG (QATAR BRANCH)

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INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF QATAR NATIONAL BANK (Q.P.S.C.)

Report on the audit of the consolidated financial statements

Opinion

We have audited the consolidated financial statements of Qatar National Bank (Q.P.S.C.) (the "Bank") and its subsidiaries (together referred to as the "Group"), which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2025 and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), as applicable to audits of financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the consolidated financial statements of public interest entities in the State of Qatar. We have also fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDERS OF QATAR NATIONAL BANK (Q.P.S.C.) (CONTINUED)**

Report on the audit of the consolidated financial statements (continued)

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
Impairment of loans and advances to customers	
<p>At 31 December 2025, the Group reported total gross loans and advances of QR 1,037 billion (2024: QR 926 billion) and QR 37.7 billion of expected credit loss provisions (ECL) (2024: QR 33.7 billion), comprising QR 10.3 billion of ECL against Stage 1 and 2 exposures (2024: QR 7.4 billion) and QR 27.3 billion against exposures classified under Stage 3 (2024: QR 26.3 billion).</p> <p>The process of estimating Expected Credit Losses (ECL) on credit risk associated with loans and advances in accordance with IFRS 9 Financial instruments (IFRS 9) involves use of complex models, significant management judgement and is subject to a high degree of estimation uncertainty. Considering this and the significance of the balances described above, it has been considered as a key audit matter.</p> <p>Notes 4(b) and 10 to the consolidated financial statements provide details of material accounting policies and more details about the loans and advances and the related ECL.</p>	<p>Our audit procedures included the following, among others:</p> <ul style="list-style-type: none">Evaluated the appropriateness of the accounting policies adopted based on the requirements of IFRS 9, our business understanding, and industry practice.Considered, assessed and tested relevant controls over credit initiation, monitoring and settlement, and those relating to the calculation of impairment allowances.Involved our internal specialist to assess the reasonableness of the ECL methodology including model risk parameters and challenge the significant assumptions / judgements relating to credit risk grading, significant increase in credit risk, definition of default, probability of default, macro-economic variables, and recovery rates including any impact of the economic uncertainties.Assessed the completeness of the data used as input for the ECL model and the mathematical accuracy through the modelling processes.For a sample of exposures, performed procedures to evaluate:<ul style="list-style-type: none">correctness of exposure at default and appropriateness of probability of default and loss given default in the calculation of ECL;timely identification of exposures with a significant increase in credit risk and appropriateness of the Group's staging; and the ECL calculation.

**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDERS OF QATAR NATIONAL BANK (Q.P.S.C.) (CONTINUED)**

Report on the audit of the consolidated financial statements (continued)

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
Impairment of loans and advances to customers (continued)	
	<ul style="list-style-type: none">Assessed the impairment allowance for individually impaired loans and advances (stage 3) in accordance with IFRS 9.Assessed the disclosures included in the consolidated financial statements and assessed their compliance with the requirements of IFRS Accounting Standards.

Other information

Other information consists of the information included in the Group's annual report (the "Annual Report"), other than the Group's consolidated financial statements and our auditor's report thereon. Management is responsible for the other information. The Group's Annual Report is expected to be made available to us after the date of this auditor's report. Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Responsibilities of management and the Board of Directors for the consolidated financial statements

Management of the Bank is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDERS OF QATAR NATIONAL BANK (Q.P.S.C.) (CONTINUED)**

Report on the audit of the consolidated financial statements (continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.



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**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDERS OF QATAR NATIONAL BANK (Q.P.S.C.) (CONTINUED)**

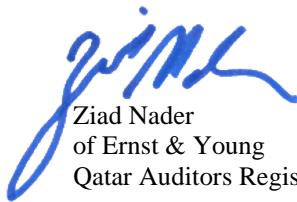
Report on the audit of the consolidated financial statements (continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

We have obtained all the information and explanations, which we considered necessary for the purpose of our audit. We confirm that we are not aware of any contraventions by the Bank of its Articles of Association and the amendments thereto and the Qatar Commercial Companies Law No. 11 of 2015, whose certain provisions were subsequently amended by Law No.8 of 2021, during the financial year that would have had a material adverse effect on the Group's consolidated financial position or performance.



Ziad Nader
of Ernst & Young
Qatar Auditors Registry Number 258

Date: 25 January 2026
Doha - State of Qatar



Qatar National Bank (Q.P.S.C.)
Consolidated Statement of Financial Position
As at 31 December 2025

	Notes	2025 QR000	2024 QR000
ASSETS			
Cash and Balances with Central Banks	8	79,489,167	84,535,430
Due from Banks	9	70,364,806	95,973,695
Loans and Advances to Customers	10	1,018,078,852	910,757,751
Investment Securities	11	187,005,602	175,322,674
Investments in Associates	12	8,560,614	7,861,377
Property and Equipment	13	8,468,237	7,655,238
Intangible Assets	14	1,852,970	2,072,464
Other Assets	15	17,526,175	13,738,001
Total Assets		1,391,346,423	1,297,916,630
LIABILITIES			
Due to Banks	16	142,424,383	171,203,038
Customer Deposits	17	955,412,337	887,009,612
Debt Securities	18	47,105,800	39,648,217
Other Borrowings	19	57,052,960	33,867,536
Other Liabilities	20	64,634,570	52,403,181
Total Liabilities		1,266,630,050	1,184,131,584
EQUITY			
Issued Capital	22	9,236,429	9,236,429
Treasury Shares	22	(2,083,635)	(660,730)
Legal Reserve	22	25,326,037	25,326,037
Risk Reserve	22	15,000,000	13,000,000
Fair Value Reserve	22	160,502	(1,203,198)
Foreign Currency Translation Reserve	22	(28,865,414)	(30,217,047)
Other Reserves	22	(773,547)	(1,116,210)
Retained Earnings	22	85,086,535	78,179,864
Total Equity Attributable to Shareholders of the Bank		103,086,907	92,545,145
Instruments Eligible for Additional Tier 1 Capital	24	20,000,000	20,000,000
Total Equity Attributable to Equity Holders of the Bank		123,086,907	112,545,145
Non - Controlling Interests	23	1,629,466	1,239,901
Total Equity		124,716,373	113,785,046
Total Liabilities and Equity		1,391,346,423	1,297,916,630

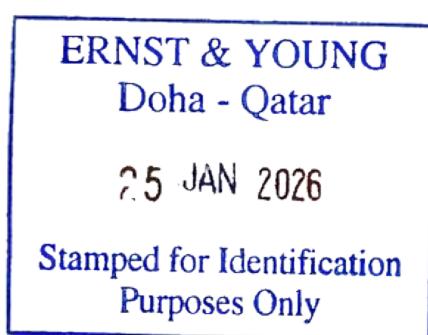
These consolidated financial statements were approved by the Board of Directors on 13 January 2026 and were signed on its behalf by:


Ali Ahmed Al-Kuwari
Chairman of the Board of Directors


Abdulla Mubarak Al-Khalifa
Group Chief Executive Officer

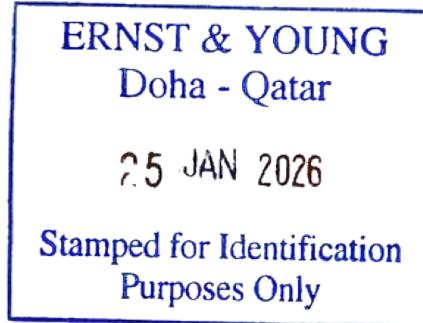
Qatar National Bank (Q.P.S.C.)
Consolidated Income Statement
For the Year Ended 31 December 2025

	Notes	2025 QR000	2024 QR000
Interest Income	25	125,012,382	125,322,712
Interest Expense	26	(89,234,543)	(92,503,393)
Net Interest Income		35,777,839	32,819,319
Fee and Commission Income	27	9,537,651	7,963,044
Fee and Commission Expense		(4,558,364)	(3,398,238)
Net Fee and Commission Income		4,979,287	4,564,806
Net Foreign Exchange Gain	28	2,385,972	2,815,882
Income from Investment Securities	29	676,165	364,709
Other Operating Income		293,237	164,443
Operating Income		44,112,500	40,729,159
Staff Expenses	30	(5,390,648)	(4,896,473)
Depreciation	13	(992,761)	(831,935)
Other Expenses	31	(4,034,756)	(3,503,945)
Net ECL / Impairment Losses on Loans and Advances to Customers	10	(9,343,649)	(8,134,654)
Net ECL / Impairment Recoveries / (Losses) on Investment Securities		24,963	(25,200)
Net ECL / Impairment Losses on Other Financial Assets		(43,143)	(276,149)
Amortisation		(56,269)	(216,167)
Other Provisions		(99,800)	(158,633)
		(19,936,063)	(18,043,156)
Share of Results of Associates	12	653,236	619,786
Profit Before Net Monetary Loss Arising from Hyperinflation and Income Taxes		24,829,673	23,305,789
Net Monetary Loss Arising from Hyperinflation		(2,806,727)	(3,539,271)
Profit Before Income Taxes		22,022,946	19,766,518
Income Tax Expense	32	(4,669,170)	(2,824,076)
Profit for the Year		17,353,776	16,942,442
Attributable to:			
Equity Holders of the Bank		17,000,100	16,716,882
Non - Controlling Interests		353,676	225,560
Profit for the Year		17,353,776	16,942,442
Basic and Diluted Earnings Per Share (QR)	33	1.74	1.69



Qatar National Bank (Q.P.S.C.)
Consolidated Statement of Comprehensive Income
For the Year Ended 31 December 2025

	2025 QR000	2024 QR000
Profit for the Year	17,353,776	16,942,442
Other Comprehensive Income that is or may be Reclassified to the Consolidated Income Statement in Subsequent Periods:		
Foreign Currency Translation Differences for Foreign Operations	(467,371)	(4,690,796)
Share of Other Comprehensive Income of Associates	342,411	(295,949)
Effective Portion of Changes in Fair Value of Cash Flow Hedges	673,374	(362,946)
Effective Portion of Changes in Fair Value of Net Investment in Foreign Operation Investments in Debt Instruments Measured at FVOCI	-	(181,448)
Net Change in Fair Value	862,618	(71,508)
Net Amount Transferred to Income Statement	(225,428)	(26,158)
Other Comprehensive Income that will not be Reclassified to the Consolidated Income Statement in Subsequent Periods:		
Net Change in Fair Value of Investments in Equity Instruments Designated at FVOCI	57,711	35,021
Effects of Hyperinflation	1,827,999	3,472,860
Total Other Comprehensive Income / (Loss) for the Year, net of Income Tax	3,071,314	(2,120,924)
Total Comprehensive Income for the Year	20,425,090	14,821,518
Attributable to:		
Equity Holders of the Bank	20,058,096	14,746,562
Non - Controlling Interests	366,994	74,956
Total Comprehensive Income for the Year	20,425,090	14,821,518



Qatar National Bank (Q.P.S.C.)
Consolidated Statement of Changes in Equity
For the Year Ended 31 December 2025

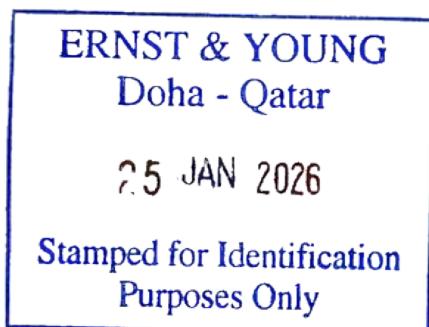
Equity Attributable to Equity holders of the Bank													
Equity Attributable to Shareholders of the Bank													
	Issued Capital	Treasury Shares	Legal Reserve	Risk Reserve	Fair Value Reserve	Foreign Currency Reserve	Other Reserves	Retained Earnings	Equity Attributable to Shareholders of the Bank	Instruments Eligible for Additional Tier 1 Capital	Equity Attributable to Equity holders of the Bank	Non - Controlling Interests	Total
Balance at 1 January 2025	QR000 9,236,429	QR000 (660,730)	QR000 25,326,037	QR000 13,000,000	QR000 (1,203,198)	QR000 (30,217,047)	QR000 (1,116,210)	QR000 78,179,864	QR000 92,545,145	QR000 20,000,000	QR000 112,545,145	QR000 1,239,901	QR000 113,785,046
Total Comprehensive Income for the Year													
Profit for the Year	-	-	-	-	-	-	-	17,000,100	17,000,100	-	17,000,100	353,676	17,353,776
Total Other Comprehensive Income	-	-	-	-	1,363,700	1,351,633	342,663	-	3,057,996	-	3,057,996	13,318	3,071,314
Total Comprehensive Income for the Year	-	-	-	-	1,363,700	1,351,633	342,663	17,000,100	20,058,096	-	20,058,096	366,994	20,425,090
Transfer to Risk Reserve	-	-	-	2,000,000	-	-	-	(2,000,000)	-	-	-	-	-
Transfer Social and Sports Fund	-	-	-	-	-	-	-	(263,916)	(263,916)	-	(263,916)	-	(263,916)
Transactions Recognised Directly in Equity													
Final Dividend for the Year 2024 (Note 22)	-	-	-	-	-	-	-	(3,391,575)	(3,391,575)	-	(3,391,575)	-	(3,391,575)
Interim Dividend for the Year 2025 (Note 22)	-	-	-	-	-	-	-	(3,191,380)	(3,191,380)	-	(3,191,380)	-	(3,191,380)
Shares Repurchased (Note 22)	-	(1,422,905)	-	-	-	-	-	-	(1,422,905)	-	(1,422,905)	-	(1,422,905)
Dividend Appropriation for Instruments Eligible for Additional Capital	-	-	-	-	-	-	-	(1,150,000)	(1,150,000)	-	(1,150,000)	-	(1,150,000)
Other Movements	-	-	-	-	-	-	-	(96,558)	(96,558)	-	(96,558)	22,571	(73,987)
Total Transactions Recognised Directly in Equity	-	(1,422,905)	-	-	-	-	-	(7,829,513)	(9,252,418)	-	(9,252,418)	22,571	(9,229,847)
Balance at 31 December 2025	9,236,429	(2,083,635)	25,326,037	15,000,000	160,502	(28,865,414)	(773,547)	85,086,535	103,086,907	20,000,000	123,086,907	1,829,466	124,716,373
Balance at 1 January 2024	9,236,429	-	25,326,037	12,000,000	(587,777)	(29,157,890)	(820,506)	73,102,343	89,098,636	20,000,000	109,098,636	1,108,458	110,207,094
Total Comprehensive Income for the Year													
Profit for the Year	-	-	-	-	(615,459)	(1,059,157)	(295,704)	16,716,882	16,716,882	-	16,716,882	225,560	16,942,442
Total Other Comprehensive Loss	-	-	-	-	(615,459)	(1,059,157)	(295,704)	-	(1,970,320)	-	(1,970,320)	(150,604)	(2,120,924)
Total Comprehensive (Loss) / Income for the Year	-	-	-	-	(615,459)	(1,059,157)	(295,704)	16,716,882	14,746,562	-	14,746,562	74,956	14,821,518
Reclassification of Net Change in Fair Value of Equity Instruments upon Derecognition	-	-	-	-	38	-	-	(38)	-	-	-	-	-
Transfer to Risk Reserve	-	-	-	1,000,000	-	-	-	(1,000,000)	-	-	-	-	-
Transfer to Social and Sports Fund	-	-	-	-	-	-	-	(296,440)	(296,440)	-	(296,440)	-	(296,440)
Transactions Recognised Directly in Equity													
Dividend for the Year 2023 (Note 22)	-	-	-	-	-	-	-	(6,003,679)	(6,003,679)	-	(6,003,679)	-	(6,003,679)
Interim Dividend for the Year 2024 (Note 22)	-	-	-	-	-	-	-	(3,048,021)	(3,048,021)	-	(3,048,021)	-	(3,048,021)
Shares Repurchased (Note 22)	-	(660,730)	-	-	-	-	-	(660,730)	-	(660,730)	-	(660,730)	-
Dividend Appropriation for Instruments Eligible for Additional Capital	-	-	-	-	-	-	-	(1,150,000)	(1,150,000)	-	(1,150,000)	-	(1,150,000)
Other Movements	-	-	-	-	-	-	-	(141,183)	(141,183)	-	(141,183)	56,487	(84,696)
Total Transactions Recognised Directly in Equity	-	(660,730)	-	13,000,000	(1,203,198)	(30,217,047)	(1,116,210)	(10,342,883)	(11,003,613)	-	(11,003,613)	56,487	(10,947,126)
Balance at 31 December 2024	9,236,429	(660,730)	25,326,037	13,000,000	(1,203,198)	(30,217,047)	(1,116,210)	78,179,864	92,545,145	20,000,000	112,545,145	1,239,901	113,785,046

The attached notes 1 to 40 form an integral part of these consolidated financial statements.

ERNST & YOUNG
Doha - Qatar
25 JAN 2026
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Purposes Only

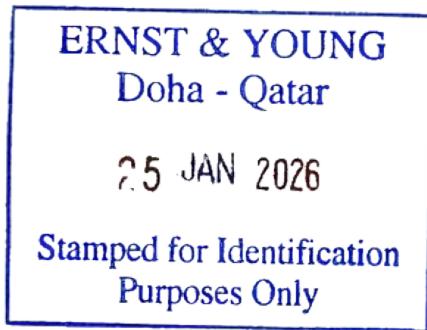
Qatar National Bank (Q.P.S.C.)
Consolidated Statement of Cash Flows
For the Year Ended 31 December 2025

	Notes	2025 QR000	2024 QR000
Cash Flows from Operating Activities			
Profit Before Income Taxes		22,022,946	19,766,518
Adjustments for:			
Interest Income	25	(125,012,382)	(125,322,712)
Interest Expense	26	89,234,543	92,503,393
Depreciation	13	992,761	831,935
Net ECL / Impairment Losses on Loans and Advances to Customers	10	9,343,649	8,134,654
Net ECL / Impairment (Recoveries) / Losses on Investment Securities		(24,963)	25,200
Net ECL / Impairment Losses on Other Financial Assets		43,143	276,149
Other Provisions	21	225,163	262,878
Dividend Income	29	(142,150)	(99,217)
Net Gain on Sale of Property and Equipment		(5,190)	(10,696)
Net Gain on Sale of Investment Securities	29	(328,215)	(130,368)
Amortisation of Intangible Assets		56,269	216,167
Net Amortisation of Premium or Discount on Investments		(502,140)	(17,760,634)
Net Share of Results of Associates	12	(444,407)	(413,611)
Net Monetary Loss Arising from Hyperinflation		2,806,727	3,539,271
		(1,734,246)	(18,181,073)
Changes in:			
Due from Banks		5,777,427	(4,214,107)
Loans and Advances to Customers		(128,444,794)	(92,251,738)
Other Assets		5,593,220	(10,525,489)
Due to Banks		(24,029,425)	18,184,235
Customer Deposits		70,146,593	72,530,416
Other Liabilities		9,856,110	10,931,483
Cash used in Operations		(62,835,115)	(23,526,273)
Interest Received		121,015,305	120,544,982
Interest Paid		(90,832,155)	(92,203,809)
Dividends Received		142,150	99,217
Income Tax Paid		(2,628,157)	(2,173,821)
Other Provisions Paid	21	(93,671)	(133,143)
Net Cash (used in) / from Operating Activities		(35,231,643)	2,607,153
Cash Flows from Investing Activities			
Acquisition of Investment Securities		(330,232,702)	(211,258,433)
Proceeds from Sale / Redemption of Investment Securities		322,164,373	219,097,499
Dividend from Associates		208,829	206,175
Additions to Property and Equipment	13	(1,567,121)	(1,478,677)
Proceeds from Disposal of Property and Equipment		12,827	50,030
Net Cash (used in) / from Investing Activities		(9,413,794)	6,616,594



Qatar National Bank (Q.P.S.C.)
Consolidated Statement of Cash Flows (Continued)
For the Year Ended 31 December 2025

	Notes	2025 QR000	2024 QR000
Cash Flows from Financing Activities			
Payment of Coupon on Instrument Eligible for Additional Tier 1 Capital		(1,150,000)	(1,150,000)
Proceeds from Issuance of Debt Securities	18	16,552,758	8,630,395
Repayment of Debt Securities	18	(9,091,959)	(7,567,728)
Proceeds from Issuance of Other Borrowings	19	31,710,410	11,079,454
Repayment of Other Borrowings	19	(8,827,416)	(5,746,872)
Payment of Lease Liabilities		(459,517)	(233,529)
Purchase of Treasury Shares	22	(1,422,905)	(660,730)
Interim Dividend Paid	22	(3,191,380)	(3,048,021)
Final Dividend Paid		(3,392,397)	(6,009,867)
Net Cash from / (used in) Financing Activities		20,727,594	(4,706,898)
Net (Decrease) / Increase in Cash and Cash Equivalents			
Effects of Exchange Rate Fluctuations on Cash Held		(23,917,843)	4,516,849
Cash and Cash Equivalents at 1 January		(380,581)	(1,435,770)
Cash and Cash Equivalents at 31 December	39	111,208,891	108,127,812
		86,910,467	111,208,891



Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

1. REPORTING ENTITY

Qatar National Bank (Q.P.S.C.) ('QNB' or 'the Bank' or 'the Parent Bank') was incorporated in the State of Qatar on 6 June 1964 as a Joint Stock Company under Amiri Decree No. 7 issued in 1964. The registered office of the Bank is in Doha, State of Qatar.

The Bank together with its subsidiaries (together referred to as the 'Group') is engaged in conventional and Islamic banking activities operating through its branches, associates and subsidiaries.

The principal subsidiaries of the Group are as follows:

Name of subsidiary	Referred to As	Country of Incorporation	Year of Incorporation/Acquisition	Ownership %
QNB International Holdings Limited	QIHL	Luxembourg	2004	100%
QNB Property France	QNB Property France	France	2008	100%
QNB Capital LLC	QNB Capital	Qatar	2008	100%
QNB (Suisse) SA	QNB Suisse	Switzerland	2009	100%
Qatar National Bank Syria S.A.E.	QNB Syria	Syria	2009	50.8%
QNB Finance Ltd.	QNB Finance	Cayman Islands	2010	100%
PT Bank QNB Indonesia Tbk	QNB Indonesia	Indonesia	2011	91.57%
QNB Financial Services WLL	QNB FS	Qatar	2011	100%
Mansour Bank for Investment PJSC	Mansour Bank	Iraq	2012	54.2%
Qatar National Bank Tunisia	QNB Tunisia	Tunisia	2013	99.998%
Qatar National Bank (S.A.E.) (formerly known as QNB AL AHLI)	QNB Egypt	Egypt	2013	95.0%
QNB Bank A.S. (formerly known as QNB Finansbank)	QNB Turkiye	Turkiye	2016	99.88%
QNB (Derivatives) Limited	QNB Derivatives	Cayman Islands	2017	100%
Digital-Q-FS Limited	Digital-Q-FS	United Kingdom	2022	100%
Enpara Bank A.S.	Enpara Turkiye	Turkiye	2023	99.88%

The Group is in process of establishing separate legal entities for operating digital banks in Saudi Arabia and Egypt.

2. BASIS OF PREPARATION

a) Statement of Compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ('IFRS') Accounting Standards.

b) Basis of Measurements

The consolidated financial statements have been prepared on the historical cost basis, except for the following items, which are measured at fair value:

- Derivative Financial instruments
- Investments measured at fair value through profit or loss ('FVPL')
- Other Financial assets designated at fair value through profit or loss ('FVPL')
- Financial investment measured at fair value through other comprehensive income ('FVOCI')
- Recognised financial assets and financial liabilities designated as hedged items in qualifying fair value hedge relationships to the extent of risks being hedged.

c) Functional and Presentation Currency

These consolidated financial statements are presented in Qatari Riyals ('QR'), which is the Bank's functional and presentation currency. Except as otherwise indicated, financial information presented in QR has been rounded to the nearest thousands.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

2. BASIS OF PREPARATION (Continued)

d) Use of Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual figures may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements are described in note 5.

3. MATERIAL ACCOUNTING POLICY INFORMATION

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, except for the effects of adoption of new standards as described in note 3(ac).

a) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at the end of the reporting period.

(i) Business Combinations

For acquisitions meeting the definition of a business under IFRS 3, the acquisition method of accounting is used as at the acquisition date, which is the date on which control is transferred to the Group.

The Group measures goodwill at the acquisition date as the total of:

- The fair value of the consideration transferred; plus
- The recognised amount of any non-controlling interest in the acquiree; plus if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less
- The net recognised amount (generally fair value) of the identifiable assets acquired, including any assets which the acquiree has not previously recognized, and liabilities assumed.

When this total is negative, a bargain purchase gain is recognised immediately in the consolidated income statement.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in the consolidated income statement.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Any contingent consideration payable is recognised at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not re-measured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in the consolidated income statement.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date at fair value and any resulting gain or loss is recognised in the consolidated income statement. It is then considered in the determination of goodwill.

(ii) Subsidiaries

Subsidiaries are all entities (including structured entities) controlled by the Group. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The accounting policies of subsidiaries have been aligned to the Group accounting policies.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

a) Basis of Consolidation (continued)

(iii) Loss of Control

Upon the loss of control, the Group derecognises the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in the consolidated income statement. If the Group retains any interest in the former subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity-accounted investee or in accordance with the Group's accounting policy for financial instruments, depending on the level of influence retained.

(iv) Non-Controlling Interests and Transactions therewith

The Group has elected to measure the non-controlling interests in the acquiree at the proportionate share of the acquiree's identifiable net assets. Interests in the equity of subsidiaries not attributable to the Bank are reported in the consolidated equity as non-controlling interests. Profits or losses attributable to non-controlling interests are reported in the consolidated income statement as profit or loss attributable to non-controlling interests. Losses applicable to the non-controlling interest in a subsidiary are allocated to the non-controlling interest even if doing so causes the non-controlling interest to have a deficit balance.

The Group treats transactions with non-controlling interests as transactions with equity holders of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

When the Group ceases to have control or significant influence, any retained interest in the entity is re-measured to its fair value, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequent accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are transferred to the consolidated income statement.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is transferred to the consolidated income statement where appropriate.

(v) Transactions Eliminated on Consolidation

Intra-group balances, transactions and unrealised gains arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised losses are also eliminated only to the extent that there is no Expected Credit Loss (ECL) or impairment.

(vi) Associates

Associates are entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights.

Investments in associates are accounted using the equity method of accounting and are initially recognised at cost (including transaction costs directly related to acquisition of investment in the associate). The Group's investment in associates includes goodwill (net of any accumulated impairment losses) identified on acquisition.

The Group's share of its associates' post-acquisition profits or losses is recognised in the consolidated income statement, its share of post-acquisition movements in other comprehensive income of the associate is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate. Dilution gains and losses in associates are recognised in the consolidated income statement.

For preparation of the consolidated financial statements, equal accounting policies for similar transactions and other events in similar circumstances are used.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

a) Basis of Consolidation (continued)

The Group's share of the results of associates is based on the financial statements made up to a date not earlier than three months before the date of the consolidated statement of financial position, adjusted to conform with the accounting policies of the Group. Intergroup gains on transactions are eliminated to the extent of the Group's interest in the investee.

(vii) Funds Management

The Group manages and administers assets held in unit trusts and other investment vehicles on behalf of investors. The financial statements of these entities are not included in these consolidated financial statements except when the Group controls the entity. Information about the Group's funds management is set out in Note 37.

b) Foreign Currency

(i) Foreign Currency Transactions and Balances

Foreign currency transactions are transactions denominated, or that require settlement, in a foreign currency and are translated into the respective functional currencies of the operations at the spot exchange rates on the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated into the functional currency at the spot exchange rate on that date. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are re-translated into the functional currency at the spot exchange rate on the date that the fair value was determined. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate on the date of the transaction. Foreign currency differences resulting from the settlement of foreign currency transactions and arising on translation at period end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement.

Changes in the fair value of investment securities denominated in a foreign currency classified as measured at FVOCI are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of security. Translation differences related to changes in amortised cost are recognised in the consolidated income statement, and other changes in the carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets, such as equity instruments classified as measured at FVOCI are included in other comprehensive income.

(ii) Foreign Operations

The results and financial position of all the Group's entities, that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate at the reporting date;
- Income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- All resulting exchange differences are recognised in other comprehensive income.

Exchange differences arising from the above process are reported in shareholders' equity as 'foreign currency translation reserve'.

When a foreign operation is disposed of, or partially disposed of when control is not retained, such exchange differences are recognised in the consolidated income statement as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely in the foreseeable future, foreign exchange gains and losses arising from such a monetary item are considered to form part of the net investment in the foreign operation and are recognised in other comprehensive income, and presented in the foreign currency translation reserve in equity.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

c) Financial Assets and Financial Liabilities

(i) Recognition

The Group initially recognises loans and advances to customers, due from / to banks, customer deposits, debt securities and other borrowings on the date at which they are originated. All other financial assets and liabilities are initially recognised on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

(ii) Classification and Initial Measurement

Financial Assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVOCI or FVPL.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as at FVPL:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis.

All other financial assets are classified as measured at FVPL.

In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Group makes an assessment of the objective of a business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice;
- How the performance of the portfolio is evaluated and reported to the Group's management;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- How managers of the business are compensated; and
- The frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity.

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at FVPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

Assessment of whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

c) Financial Assets and Financial Liabilities (continued)

(ii) Classification and Initial Measurement (continued)

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Group considers contingent events that would change the amount and timing of cash flows, prepayment and extension terms, terms that limit the Group's claim to cash flows from specified assets and features that modify consideration of the time value of money.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Group changes its business model for managing financial assets.

Financial Liabilities

The Group has classified and measured its financial liabilities at amortised cost.

(iii) Derecognition

Financial Assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or when it transfers the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred, or in which the Group neither transfers nor retains substantially all the risks and rewards of ownership and it does not retain control of the financial asset.

Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Group is recognised as a separate asset or liability in the consolidated statement of financial position.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset transferred), and consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in OCI is recognised in the consolidated income statement, except in case of equity investment securities designated as at FVOCI, where this difference is recognised in OCI and is not recognised in the consolidated income statement on derecognition of such securities.

The Group enters into transactions whereby it transfers assets recognised on its consolidated statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction similar to repurchase transactions as the Group retains all or substantially all the risks and rewards of ownership of such assets.

In transactions in which the Group neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset and it retains control over the asset, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

In certain transactions the Group retains the obligation to service the transferred financial asset for a fee. The transferred asset is derecognised if it meets the derecognition criteria. An asset or liability is recognised for the servicing contract, depending on whether the servicing fee is more than adequate (asset) or is less than adequate (liability) for performing the servicing.

Financial Liabilities

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

c) Financial Assets and Financial Liabilities (continued)

(iv) Modification of financial assets and liabilities

Financial Assets

If the terms of a financial asset are modified, the Group evaluates whether the cash flows of the modified asset are substantially different.

If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised and a new financial asset is recognised at fair value.

If the cash flows of the modified asset carried at amortised cost are not substantially different, then the modification does not result in derecognition of the financial asset.

In this case, the Group recalculates the gross carrying amount of the financial asset and recognises the amount arising from adjusting the gross carrying amount as a modification gain or loss in the consolidated income statement.

If such a modification is carried out because of financial difficulties of the borrower, then the gain or loss is presented together with ECL / impairment losses. In other cases, it is presented as interest income.

Financial Liabilities

The Group derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value.

The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in the consolidated income statement.

(v) Offsetting

Financial assets and liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group has a legal right to set off the recognised amounts and it intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the Group's trading activity.

(vi) Measurement Principles

- Amortised Cost Measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest rate method of any difference between the initial amount recognised and the maturity amount, minus any reduction for ECL / impairment loss.

The calculation of effective interest rate includes all fees paid or received that are an integral part of the effective interest rate.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
As at and For the Year Ended 31 December 2025

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

c) Financial Assets and Financial Liabilities (continued)

(vi) Measurement Principles (continued)

- Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal market of the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability which the Group has access to as at that date. The fair value of a liability reflects its non-performance risk.

The fair value of financial instruments traded in active markets at the reporting date is based on their quoted market price or dealer price quotations (bid prices). For unlisted investments, the Group recognises any change in the fair value, when they have reliable indicators to support such a change.

The fair value of investments in mutual funds and portfolios whose units are unlisted are measured at the net asset value adjusted for market characteristics reported as at the end of the reporting period.

Assets and long positions are measured at bid price; liabilities and short positions are measured at asking price. Where the Group has positions with offsetting risks, mid-market prices are used to measure the offsetting risk positions and a bid or asking price adjustment is applied only to the net open position as appropriate. Fair values reflect the credit risk of the instrument and includes adjustments to take account of the credit risk of the Group entity and the counterparty where appropriate. Fair value estimates obtained from models are adjusted for any other factors, such as liquidity risk or model uncertainties; to the extent that the Group believes a third-party market participant would take them into account in pricing a transaction.

(vii) Expected Credit Losses (ECL) / Impairment

The Group recognises loss allowances for expected credit losses (ECL) / impairment on the following financial instruments that are not measured at FVPL:

- Financial assets that are debt instruments; and
- Loan commitments and financial guarantee contracts.

No ECL / impairment loss is recognised on equity instruments. Impairment and ECL are used interchangeably throughout these consolidated financial statements.

The Group measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- Debt investment securities that are determined to have low credit risk at the reporting date; and
- Other financial instruments on which credit risk has not increased significantly since their initial recognition

12-month ECL are the portion of ECL that result from default events on financial instruments that are possible within the 12 months after the reporting date.

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- Financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive);
- Financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- Undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Group if the commitment is drawn down and the cash flows that the Group expects to receive; and
- Financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Group expects to recover.

When discounting future cash flows, the original effective interest rate or an approximation thereof is used for most financial assets.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

c) Financial Assets and Financial Liabilities (continued)

(vii) Expected Credit Losses (ECL) / Impairment (continued)

Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL / impairment are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt financial assets carried at FVOCI are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- Significant financial difficulty of the borrower or issuer;
- A breach of contract such as a default or past due event;
- The restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- The disappearance of an active market for a security because of financial difficulties.

Financial guarantee contracts held

The Group assesses whether a financial guarantee contract held is an integral element of a financial asset that is accounted for as a component of that instrument or is a contract that is accounted for separately. If the Group determines that the guarantee is an integral element of the financial asset, then the Group considers the effect of the protection when measuring the fair value of the financial asset and when measuring ECL.

d) Cash and Cash Equivalents

Cash and cash equivalents include notes and coins on hand, unrestricted balances held with central banks and highly liquid financial assets with original maturities of three months or less that are subject to an insignificant risk of change in their fair value, and are used by the Group in the management of its short-term commitments. Cash and cash equivalents are carried at amortised cost in the consolidated statement of financial position.

e) Due from banks

Due from banks are financial assets which are mainly money market placements with fixed or determinable payments and fixed maturities that are not quoted in an active market. Money market placements are not entered into with the intention of immediate or short-term resale. Due from banks are initially measured at cost, being the fair value of the consideration given. Following the initial recognition, due from banks are stated at amortised cost.

f) Loans and Advances to Customers

Loans and advances to customers are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and that the Group does not intend to sell immediately or in the near term.

Loans and advances to customers are initially measured at the transaction price, which is the fair value plus incremental direct transaction costs, and subsequently measured at their amortised cost using the effective interest rate method, except for the financial assets which are classified to be measured at FVPL, which are measured at fair value with changes recognised immediately in the consolidated income statement. Following the initial recognition, loans and advances are stated at the amortised cost.

3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

f) Loans and Advances to Customers (continued)

When the Group purchases a financial asset and simultaneously enters into an agreement to resell the asset (or a substantially similar asset) at a fixed price on a future date (reverse repo or stock borrowing), the arrangement is accounted for as a loan or advance, and the underlying asset is not recognised in the Group's consolidated financial statements.

g) Investment Securities

The 'investment securities' include:

- Debt investment securities measured at amortised cost; these are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method;
- Debt and equity investment securities mandatorily measured at FVPL or designated as at FVPL; these are measured at fair value with fair value changes recognised immediately in consolidated income statement;
- Debt securities measured at FVOCl; and
- Equity investment securities designated as at FVOCl.

For debt securities measured at FVOCl, gains and losses are recognised in OCI, except for the following, which are recognised in the consolidated income statement in the same manner as for financial assets measured at amortised cost:

- Interest revenue using the effective interest method;
- ECL / impairment and reversals; and
- Foreign exchange gains and losses.

When a debt security measured at FVOCl is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to consolidated income statement.

The Group elects to present in OCI changes in the fair value of certain investments in equity. The election is made on an instrument by instrument basis on initial recognition and is irrevocable. Gains and losses on such equity instruments are never reclassified to consolidated income statement and no ECL / impairment is recognised in consolidated income statement. Dividends are recognised in consolidated income statement, unless they clearly represent a recovery of part of the cost of the investment, in which case they are recognised in OCI. Cumulative gains and losses recognised in OCI are transferred to retained earnings on disposal of an investment.

h) Derivatives

(i) Derivatives Held for Risk management Purposes and Hedge Accounting

Derivatives held for risk management purposes include all derivative assets and liabilities that are not classified as trading assets or liabilities. Derivatives held for risk management purposes are measured at fair value on the consolidated statement of financial position. The Group designates certain derivatives held for risk management as well as certain non-derivative financial instruments as hedging instruments in qualifying hedging relationships. On initial designation of the hedge, the Group formally documents the relationship between the hedging derivative instrument(s) and hedged item(s), including the risk management objective and strategy in undertaking the hedge, together with the method that will be used to assess the effectiveness of the hedging relationship. The Group makes an assessment, both at the inception of the hedge relationship as well as on an ongoing basis, as to whether the hedging instrument(s) is (are) expected to be highly effective in offsetting the changes in the fair value or cash flows of the respective hedged item(s) during the period for which the hedge is designated, and on an ongoing basis. The Group makes an assessment for a cash flow hedge of a forecast transaction, as to whether the forecast transaction is highly probable to occur and presents an exposure to variations in cash flows that could ultimately affect the consolidated income statement.

Fair Value Hedges

When a derivative is designated as the hedging instrument in a hedge of the change in fair value of a recognised asset or liability or a firm commitment that could affect the consolidated income statement, changes in the fair value of the derivative are recognised immediately in profit or loss together with changes in the fair value of the hedged item that are attributable to the hedged risk. If the hedging derivative expires or is sold, terminated, or exercised, or the hedge no longer meets the criteria for fair value hedge accounting, or the hedge designation is revoked, then hedge accounting is discontinued prospectively. Any adjustment up to that point to a hedged item, for which the effective interest rate method is used, is amortised to the consolidated income statement as part of the recalculated effective interest rate of the item over its remaining life.

Qatar National Bank (Q.P.S.C.)
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

h) Derivatives (continued)

(i) Derivatives Held for Risk management Purposes and Hedge Accounting (continued)

Cash Flow Hedges

When a derivative is designated as the hedging instrument in a hedge of the variability in cash flows attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction that could affect the consolidated income statement, the effective portion of changes in the fair value of the derivative is recognised in other comprehensive income in the hedging reserve. The amount recognised in other comprehensive income is reclassified to the consolidated income statement as a reclassification adjustment in the same period as the hedged cash flows affect the consolidated income statement and in the same line item in the consolidated statement of comprehensive income. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in the consolidated income statement.

If the hedging derivative expires or is sold, terminated, or exercised, or the hedge no longer meets the criteria for cash flow hedge accounting, or the hedge designation is revoked, then hedge accounting is discontinued prospectively. In a discontinued hedge of a forecast transaction the cumulative amount recognised in other comprehensive income from the period when the hedge was effective is reclassified from equity to the consolidated income statement as a reclassification adjustment when the forecast transaction occurs and affects the consolidated income statement. If the forecast transaction is no longer expected to occur, then the balance in other comprehensive income is reclassified immediately to the consolidated income statement as a reclassification adjustment.

Hedges of a Net Investment in Foreign Operation

Hedges of a net investment in a foreign operation, including a hedge of a monetary item that is accounted for as part of the net investment, are accounted for in a way similar to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognised as other comprehensive income while any gains or losses relating to the ineffective portion are recognised in the consolidated income statement. On disposal of the foreign operation, the cumulative value of any such gains or losses recorded in equity is transferred to the consolidated income statement.

Other Non-Trading Derivatives

When a derivative is not held for trading, and is not designated in a qualifying hedge relationship, all changes in its fair value are recognised immediately in the consolidated income statement.

(ii) Derivatives Held for Trading Purposes

The Group's derivative trading instruments includes forward foreign exchange contracts and interest rate swaps. The Group sells these derivatives to customers in order to enable them to transfer, modify or reduce current and future risks. These derivative instruments are fair valued as at the end of the reporting date and the corresponding fair value changes are taken to the consolidated income statement.

i) Property and Equipment

(i) Recognition and Measurement

Items of property and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount of the item of property and equipment, and is recognised in other income / other expenses in the consolidated income statement.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

i) Property and Equipment (continued)

(ii) Subsequent Costs

The cost of replacing a component of an item of property or equipment is recognised in the carrying amount of the item, if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property and equipment are recognised in the consolidated income statement as incurred.

(iii) Depreciation

The depreciable amount is the cost of property and equipment, or other amount substituted for cost, less its residual value. Depreciation is recognised in the consolidated income statement on a straight-line basis over the estimated useful lives of each part of an item of property and equipment as this closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset and is based on cost of the asset less its estimated residual value. Land is not depreciated.

The estimated useful lives for the current and prior years are as follows:

	Years
Buildings	10 to 50
Equipment and Furniture	3 to 12
Motor Vehicles	4 to 7
Leasehold Improvements	4 to 10

Freehold land is stated at cost.

Depreciation methods, useful lives and residual values are reassessed at each reporting date and adjusted prospectively, if appropriate.

j) Intangible Assets

Goodwill that arises upon the acquisition of subsidiaries is included under intangible assets. Subsequent to initial recognition, goodwill is measured at cost less accumulated impairment losses. Intangible assets also include Core Deposit Intangibles ('CDI') acquired in a business combination which are recognised at fair value at the acquisition date. CDI has a finite useful life and is carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of CDI and licences over their estimated useful life ranging between 6 and 12 years. Intangible assets (such as operating licenses) with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the Cash Generating Unit ('CGU') level.

k) Impairment of Non-Financial Assets

The carrying amounts of the Group's non-financial assets, other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

Qatar National Bank (Q.P.S.C.)
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

k) Impairment of Non-Financial Assets (continued)

For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generate cash inflow from continuing use, that are largely independent of the cash inflows of other assets or CGUs. Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated, so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to the groups of CGUs that are expected to benefit from the synergies of the combination.

The Group's corporate assets do not generate separate cash inflows and are utilised by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGU to which the corporate asset is allocated.

Impairment losses are recognised in the consolidated income statement. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs) and then to reduce the carrying amount of the other assets in the CGU (group of CGUs) on a pro-rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date, for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

l) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

m) Financial Guarantees

Financial guarantees are contracts that require the Group to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantee liabilities are recognised initially at their fair value, and the initial fair value is amortised over the life of the financial guarantee. The financial guarantee liability is subsequently carried at the higher of this amortised amount and the present value of any expected payment when a payment under the guarantee has become probable.

n) Employee Benefits

Defined Benefit Plan

The Group makes a provision for all termination indemnity payable to eligible employees in accordance with its regulations, calculated on the basis of the individual's final salary and period of service at the end of the reporting period. The expected costs of these benefits are accrued over the period of employment. The provision for employees' termination benefits is included in other provisions within other liabilities.

Defined Contribution Scheme - Qatari Employees

With respect to Qatari employees, the Group makes a contribution to the State administered Qatari Pension Fund calculated as a percentage of the employees' salaries. The Group's obligations are limited to these contributions. The cost is considered as part of staff expenses and is disclosed in note 30.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

o) Share Capital and Reserves

(i) Share Issue Costs

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instruments.

(ii) Dividends on Ordinary Shares

Dividends on ordinary shares are recognised in equity in the period in which they are paid, or approved by the Bank's shareholders. Dividends for the year that are declared after the end of the reporting period are dealt as a separate disclosure. Interim dividends are deducted from equity when they are declared and are no longer at the discretion of the Bank. Dividends on ordinary shares paid during an interim period are approved by the Qatar Central Bank, as per QFMA decision number 7 of 2023 as amended by QFMA decision number 5 of 2024.

(iii) Treasury Shares

Own equity instruments that are repurchased (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognised in the equity.

p) Interest Income and Expense

Interest income and expense are recognised in the consolidated income statement using the effective interest rate method. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the carrying amount of the financial asset or liability. When calculating the effective interest rate, the Group estimates future cash flows considering all contractual terms of the financial instrument, but not future credit losses.

For the financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the net carrying amount of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

The calculation of the effective interest rate includes all transaction costs and fees paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or liability.

Interest income and expense include:

- Interest on financial assets and financial liabilities measured at amortised cost calculated on an effective interest rate basis;
- The effective portion of fair value changes in qualifying hedging derivatives designated in cash flow hedges of variability in interest cash flows, in the same period that the hedged cash flows affect interest income / expense;
- The ineffective portion of fair value changes in qualifying hedging derivatives designated in cash flow hedges of interest rate risk; and
- Fair value changes in qualifying derivatives and related hedged items, related to hedge ineffectiveness, in fair value hedges of interest rate risk.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

q) Fee and Commission Income and Expense

Fee and commission income and expense that are integral to the effective interest rate on a financial asset or liability are included in the measurement of the effective interest rate.

Other fee and commission income, including account servicing fees, investment management fees, sales commission, placement fees and syndication fees, are recognised over time as the related services are performed. When a loan commitment is not expected to result in the draw-down of a loan, the related loan commitment fees are recognised over time on a straight-line basis over the commitment period. In case of these services, the control is considered to be transferred over time as the customer is benefited from these services over the tenure of the service period. Other fee and commission expense relate mainly to transaction and service fee, which are recognised in the consolidated income statement as an expense as the services are received.

r) Income from Investment Securities

Gains or losses on the sale of investment securities are recognised in the consolidated income statement as the difference between fair value of the consideration received and the carrying amount of the investment securities, except in case of equity securities designated as at FVOCI, where any cumulative gain / loss recognised in OCI is not recognised in the consolidated income statement on derecognition of such securities.

s) Dividend Income

Dividend income is recognised when the right to receive income is established.

t) Taxation

Taxes are calculated based on tax laws and regulations in jurisdictions in which the Group operates. The amount of the tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes.

Deferred tax assets are recognised for deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent it is probable that taxable profit will be available to utilise these. Deferred tax liabilities are recognised for taxable temporary differences. Deferred tax assets and liabilities are measured using tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

u) Earnings per Share

The Group presents basic and diluted earnings per share ('EPS') data for its ordinary shares.

Basic EPS is calculated by dividing the profit or loss attributable to equity holders of the Bank, adjusted for the dividend appropriation for instruments eligible for additional Tier 1 Capital, if any, by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by dividing the profit or loss attributable to equity holders of the Bank, adjusted for the dividend appropriation for instruments eligible for additional Tier 1 Capital, if any by the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

v) Segment Reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components, whose operating results are reviewed regularly by the Group management committees to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

Qatar National Bank (Q.P.S.C.)
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

w) Fiduciary Activities

The Group acts as fund manager and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, corporates and other institutions. These assets and any income arising thereon are excluded from these consolidated financial statements, as they are not assets of the Group.

x) Repossessed Collateral

Repossessed collateral against settlement of customers' debts are stated within the consolidated statement of financial position under 'Other assets' at their acquisition value net of allowance for impairment.

According to Qatar Central Bank (QCB) instructions, the Group should dispose of any land and properties acquired against settlement of debts for Qatar operations within a period not exceeding three years from the date of acquisition although this period can be extended after obtaining approval from QCB.

y) Comparatives

Except when a standard or an interpretation permits or requires otherwise, all amounts are reported or disclosed with comparative information.

z) Appropriations for Instruments Eligible for Additional Capital

Appropriations for Instruments Eligible for Additional Capital are treated as dividends.

aa) Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease based on if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Group has decided to separate the lease and non-lease component in the underlying contracts based on their relative standalone prices.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any prepaid and accrued lease expenses. The right-of-use asset is subsequently depreciated using the straight-line method over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and is adjusted for extension in lease terms or cancellation of the leases.

The lease liability is initially measured at the present value of the lease payments which are discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate, which is based on the weighted average rate applied in the Group's principal markets adjusted for the nature of the asset, lease term, security and any other relevant assumptions. The lease liability is subsequently measured at amortised cost using the effective interest method. The finance cost incurred related to the lease liabilities is included in the 'interest expense' in the consolidated income statement.

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets (where the leased asset value is less than QAR 36,500) and short-term leases (where the lease term is less than 12 months). The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The Group presents right-of-use assets in 'property and equipment' and lease liabilities in 'other liabilities' in the consolidated statement of financial position. The deferred tax impact, if any, is recognized in accordance with the relevant tax regulations and is accounted under IAS 12.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

ab) Application of International Accounting Standard 29, 'Financial Reporting in Hyperinflationary Economies'

Classification of Turkey as a hyperinflationary economy

From 1 April 2022, the Turkish economy has been considered hyperinflationary based on the criteria established by International Accounting Standard 29, 'Financial Reporting in Hyperinflationary Economies' ('IAS 29'). This designation is determined following an assessment of a series of qualitative and quantitative circumstances, including the presence of a cumulative inflation rate of more than 100% over the previous three years.

IAS 29 requires that consolidated financial statements are stated in terms of the measuring unit current at the balance sheet date which requires restatement of non-monetary assets and liabilities to reflect the changes in the general purchasing power of the Turkish Lira.

The restatements were calculated by means of conversion factors derived from the consumer price indices. Such index as announced by Turkish Statistical Institute are as follows:

Date	Index
31 December 2025	3,513.87
31 December 2024	2,684.55

The basic principles, in relation to the financial information of QNB Turkiye, applied in the accompanying consolidated financial statements, are summarized as follows:

Adjustment for prior periods

- Adjustment of the historical carrying values of non-monetary assets and liabilities and the various items of equity from their date of acquisition or inclusion in the consolidated statement of financial position to the end of the reporting period to reflect the changes in purchasing power of the currency caused by inflation, according to the indices published by the Turkish Statistical Institute. Since QNB Group's comparative amount are presented in a stable currency, these comparative amounts are not restated. The cumulative impact for previous years had been reflected through other comprehensive income.

Adjustment for current period

- Monetary assets and liabilities, which are carried at amounts current at the date of statement of financial position, are not restated because they are already expressed in terms of the monetary unit current at the date of statement of financial position.
- Non-monetary assets and liabilities, which are not carried at amounts current at the date of statement of financial position, and components of shareholders' equity are restated by applying the relevant conversion factors.
- All items in the statement of income are restated by applying the conversion factors from the date on which the transaction originated except for those amounts deriving from non-monetary items, which are calculated based on the restated values of the related items.
- The effect of application indices on the Group's net monetary position is included in the statement of income as monetary gain or loss.
- All items in the statement of cash flows are expressed in a measuring unit current at the date of statement of financial position; they are therefore restated by applying the relevant conversion factors from the date on which the transaction originated.

Qatar National Bank (Q.P.S.C.)
Notes to the Consolidated Financial Statements
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3. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

ac) New Amendment to Existing Standard

The following amendment to IFRS have been applied by the Group in preparation of these consolidated financial statements.

Amendment to Standard	Effective date
Lack of Exchangeability – Amendments to IAS 21	1 January 2025

The adoption of this amendment did not have significant impact on the consolidated financial statements.

ad) Standards / Amendments issued but not yet effective

The forthcoming requirements of new Standard and amendments to existing Standards are applicable for future reporting periods.

New Standards and Amendment to Existing Standards	Effective date
Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7	1 January 2026
Annual Improvements to IFRS Accounting Standards – Volume 11	1 January 2026
Contracts Referencing Nature-dependent Electricity - Amendments to IFRS 9 and IFRS 7	1 January 2026
IFRS 18, Presentation and Disclosure in Financial Statements	1 January 2027
IFRS 19, Subsidiaries without Public Accountability: Disclosures	1 January 2027
Sale or Contribution of Assets between an Investor and its Associate or Joint Venture – Amendments to IFRS 10 and IAS 28	Deferred indefinitely

The Group is currently evaluating the impact of these new standards and amendments to existing standards. The Group will adopt these on annual periods beginning on or after the effective date.

4. FINANCIAL RISK MANAGEMENT

I. Financial Instruments

Definition and Classification

Financial instruments cover all financial assets and liabilities of the Group. Financial assets include cash balances, on demand balances and placements with banks, investment securities, loans and advances to customers and banks and certain other financial assets. Financial liabilities include customer deposits, due to banks and certain other financial liabilities. Financial instruments also include contingent liabilities and commitments included in off-balance sheet items and derivative financial instruments.

Note 3 explains the accounting policies used to recognise and measure the major financial instruments and their related income and expense.

Qatar National Bank (Q.P.S.C.)
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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

a) Risk Management Framework

Risk is inherent in the Group's activities but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's continuing profitability and each individual within the Group is accountable for the risk exposures relating to their responsibilities. The Group is exposed to credit risk, liquidity risk, operational risk and market risk, which include trading and non-trading risks.

Risk Management Structure

The Board of Directors is ultimately responsible for identifying and controlling risks, however, there are separate independent bodies responsible for managing and monitoring risks.

Risk Committee

The Risk Committee has the overall responsibility for the development of the risk strategy and implementing principles, frameworks, policies and limits.

Risk Measurement and Reporting Systems

Monitoring and controlling risks is primarily performed based on limits established by the Group. These limits reflect the business strategy and market environment of the Group as well as the level of risk that the Group is willing to accept, with additional emphasis on selected industries.

Information compiled from all businesses is examined and processed in order to analyse, control and identify early risks. This information is presented and explained to the Board of Directors, the Risk Committee and the head of each business division.

Internal Audit

Risk management processes throughout the Group are audited by the Group Internal Audit function, as part of each audit which examines both the adequacy and compliance with the procedures, in addition to the specific audit of the Group risk function itself as per the approved audit plan.

Internal Audit discusses the results of all assessments with management and reports its findings and recommendations to the Group Board Audit and Compliance Committee.

Risk Mitigation

As part of its overall risk management, the Group uses derivatives and other instruments to manage exposures resulting from changes in interest rates, foreign currencies, equity risks, credit risks and exposures arising from forecast transactions. The risk profile is assessed before entering into hedge transactions, which are authorised by the appropriate level of seniority within the Group.

The effectiveness of all hedge relationships is monitored by Risk Management on a monthly basis. In a situation of hedge ineffectiveness, the Group will enter into a new hedge relationship to mitigate risk on a continuous basis.

b) Credit Risk

The Group manages its credit risk exposure through diversification of its investments, capital markets and lending and financing activities to avoid undue concentrations of risks with individuals or groups of customers in specific locations or businesses. It also obtains collaterals where appropriate. The types of collaterals obtained may include cash, treasury bills and bonds, mortgages over real estate properties and pledges over shares.

The Group uses the same credit risk procedures when entering into derivative transactions as it does for traditional lending products.

Note 10 discloses the distribution of loans and advances and financing activities by industry wise sector. Note 35 discloses the geographical distribution of the Group's assets and liabilities.

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(All amounts are shown in thousands of Qatari Riyals)

4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

The following table shows the maximum exposure to credit risk on the consolidated statement of financial position and certain off-balance sheet items. The maximum exposure is shown gross, before the effect of mitigation through the use of master netting and collateral agreements.

	Gross Maximum Exposure	
	2025	2024
Cash and Balances with Central Banks (Excluding Cash on Hand)	69,222,923	74,726,835
Due from Banks	70,364,806	95,973,695
Loans and Advances to Customers	1,018,078,852	910,757,751
Investment Securities (Debt)	184,335,136	172,937,170
Other Assets	12,556,604	9,446,706
	1,354,558,321	1,263,842,157
Guarantees	86,920,688	79,946,470
Letters of Credit	39,044,856	47,238,072
Unutilised Credit Facilities	204,715,666	155,967,555
Total	1,685,239,531	1,546,994,254

Risk Concentration for Maximum Exposure to Credit Risk by Industry Sector

An industry sector analysis of the Group's financial assets and contingent liabilities, before and after taking into account collateral held or other credit enhancements, is as follows:

	Gross	Net	Gross	Net
	Maximum	Maximum	Maximum	Maximum
	Exposure	Exposure	Exposure	Exposure
	2025	2025	2024	2024
Government	214,091,913	-	208,246,222	-
Government Agencies	218,005,765	219,287,593	228,443,766	220,795,971
Industry	58,472,073	52,190,778	46,948,644	39,883,358
Commercial	467,139,515	420,265,588	390,552,701	330,805,546
Services	487,679,019	475,253,026	456,071,152	447,548,085
Contracting	13,695,552	9,768,291	9,306,959	5,706,167
Real Estate	126,356,193	74,419,355	120,530,506	64,455,233
Personal	99,018,818	75,713,949	86,544,156	70,393,215
Others	780,683	772,466	350,148	325,636
Total	1,685,239,531	1,327,671,046	1,546,994,254	1,179,913,211

Credit Quality

The credit quality of financial assets is managed by the Group using internal and external credit risk ratings. The Group follows an internal obligor risk rating (ORR) mechanism for grading relationships across its credit portfolio. The Group utilises a ten-scale credit rating system with positive and negative modifiers, giving a total scale range of 22, of which 19 (with positive and negative modifiers) relate to performing and three to non-performing. Within performing, ORR 1 to 4- represents investment grade, ORR 5+ to 7+ represents sub-investment grade and 7 and 7- represent watch list. ORR 8 to 10 represents sub-standard, doubtful and loss respectively. All credits are assigned a rating in accordance with the defined criteria. The Group endeavours continuously to improve upon the internal credit risk rating methodologies and credit risk management policies and practices to reflect the true underlying credit risk of the portfolio and the credit culture in the Group. All lending relationships are reviewed at least once in a year and more frequently in the case of non-performing assets.

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(All amounts are shown in thousands of Qatari Riyals)

4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

The following table sets out information about the credit quality of financial assets, commitments and financial guarantees.

Cash and Balances with Central Banks (Excluding Cash on Hand) and Due from Banks

	2025			
	Stage 1	Stage 2	Stage 3	
Investment Grade - ORR 1 to 4	112,537,213	274,929	-	112,812,142
Sub-investment Grade - ORR 5 to 7	23,547,260	3,502,969	-	27,050,229
Substandard - ORR 8	-	-	-	-
Doubtful - ORR 9	-	-	-	-
Loss - ORR 10	-	-	757,197	757,197
Loss Allowance	136,084,473	3,777,898	757,197	140,619,568
Carrying Amount				(1,031,839)
				139,587,729
	2024			
	Stage 1	Stage 2	Stage 3	Total
Investment Grade - ORR 1 to 4	147,360,260	315,048	-	147,675,308
Sub-investment Grade - ORR 5 to 7	20,043,270	3,231,476	-	23,274,746
Substandard - ORR 8	-	-	-	-
Doubtful - ORR 9	-	-	-	-
Loss - ORR 10	-	-	721,512	721,512
Loss Allowance	167,403,530	3,546,524	721,512	171,671,566
Carrying Amount				(971,036)
				170,700,530

Loans and Advances to Customers

	2025			
	Stage 1	Stage 2	Stage 3	
Investment Grade - ORR 1 to 4	813,511,149	466,963	-	813,978,112
Sub-investment Grade - ORR 5 to 7	170,555,746	43,772,035	-	214,327,781
Substandard - ORR 8	-	-	2,661,827	2,661,827
Doubtful - ORR 9	-	-	2,300,312	2,300,312
Loss - ORR 10	-	-	22,438,426	22,438,426
Loss Allowance	984,066,895	44,238,998	27,400,565	1,055,706,458
Carrying Amount				(37,627,606)
				1,018,078,852
	2024			
	Stage 1	Stage 2	Stage 3	Total
Investment Grade - ORR 1 to 4	721,055,845	1,551,708	-	722,607,553
Sub-investment Grade - ORR 5 to 7	152,522,854	43,113,220	-	195,636,074
Substandard - ORR 8	-	-	3,820,929	3,820,929
Doubtful - ORR 9	-	-	7,254,110	7,254,110
Loss - ORR 10	-	-	15,103,343	15,103,343
Loss Allowance	873,578,699	44,664,928	26,178,382	944,422,009
Carrying Amount				(33,664,258)
				910,757,751

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Investment Securities (Debt)

	2025		
	Stage 1	Stage 2	Stage 3
Investment Grade - ORR 1 to 4	123,593,520	-	-
Sub-investment Grade - ORR 5 to 7	60,011,062	-	-
Substandard - ORR 8	-	-	-
Doubtful - ORR 9	-	-	-
Loss - ORR 10	-	-	72,179
	183,604,582	-	72,179
Carrying Amount	183,676,761		
Loss Allowance			(274,291)
			183,402,470
	2024		
	Stage 1	Stage 2	Stage 3
Investment Grade - ORR 1 to 4	117,401,395	-	-
Sub-investment Grade - ORR 5 to 7	54,612,384	7,216	-
Substandard - ORR 8	-	-	-
Doubtful - ORR 9	-	-	-
Loss - ORR 10	-	-	121,519
	172,013,779	7,216	121,519
Carrying Amount	172,142,514		
Loss Allowance			(316,399)
			171,826,115

Loan commitments and Financial Guarantees

	2025		
	Stage 1	Stage 2	Stage 3
Investment Grade - ORR 1 to 4	158,426,974	1,185,258	-
Sub-investment Grade - ORR 5 to 7	169,775,220	1,534,385	-
Substandard - ORR 8	-	-	425,392
Doubtful - ORR 9	-	-	36,113
Loss - ORR 10	-	-	508,550
	328,202,194	2,719,643	970,055
Carrying Amount	331,891,892		
Loss Allowance			(1,210,682)
			330,681,210
	2024		
	Stage 1	Stage 2	Stage 3
Investment Grade - ORR 1 to 4	152,250,631	551,136	-
Sub-investment Grade - ORR 5 to 7	125,448,597	5,467,778	-
Substandard - ORR 8	-	-	65,012
Doubtful - ORR 9	-	-	25,306
Loss - ORR 10	-	-	452,756
	277,699,228	6,018,914	543,074
Carrying Amount	284,261,216		
Loss Allowance			(1,109,119)
			283,152,097

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Write off

Financial assets are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level. Recoveries of amounts previously written off are recognised when cash is received.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due. Write-offs are subject to regulatory approvals, if any.

Collateral

The Group obtains collateral and other credit enhancements in ordinary course of business from counterparties. On an overall basis, during the year there was no material deterioration in the quality of collateral held by the Group, beyond what was observed in markets, where QNB Group is present. In addition, there were no changes in collateral policies of the Group.

	2025	2024
Collateral held against credit-impaired loans and advances	12,480,093	11,937,889
Contractual amount of financial assets written off during the year, subject to enforcement activity	4,652,753	8,584,482

Inputs, assumptions and techniques used for estimating impairment

Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis including internal credit risk grading system, external risk ratings, where available, delinquency status of accounts, credit judgement and, where possible, relevant historical experience. The Group may also determine that an exposure has undergone a significant increase in credit risk based on particular qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

Credit risk grades

Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower. Exposures are subject to on-going monitoring, which may result in an exposure being moved to a different credit risk grade.

Generating the term structure of Probability of Default (PD)

The Group employs statistical models to analyse the data collected and generate estimates of PD of exposures and how these are expected to change as a result of the passage of time. This analysis includes the identification and calibration of relationships between changes in default rates and changes in key macro-economic factors, across various geographies in which the Group has exposures.

Renegotiated financial assets

The contractual terms of a loan may be modified for a number of reasons, including changing market conditions, customer retention and other factors not related to a current or potential credit deterioration of the customer. An existing loan whose terms have been modified may be derecognised and the renegotiated loan recognised as a new loan at fair value. Where possible, the Group seeks to restructure loans rather than to take possession of collateral, if available. This may involve extending the payment arrangements and documenting the agreement of new loan conditions. Management continuously reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur.

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

The accounts which are restructured due to credit reasons in past 12 months are classified under Stage 2.

Definition of default

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the borrower is past due more than 90 days on any material credit obligation to the Group; or
- the borrower is rated 9 or 10.

In assessing whether a borrower is in default, the Group also considers indicators that are:

- quantitative – e.g. overdue status and non-payment on another obligation of the same issuer to the Group; and
- based on data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances. The definition of default largely aligns with that applied by the Group for regulatory capital purposes.

Incorporation of forward-looking information

The Group employs statistical models to incorporate macro-economic factors on historical default rates. In case none of the above macro - economic parameters are statistically significant or the results of forecasted PDs are deviated significantly from the present forecast of the economic conditions, qualitative PD overlay shall be used by management after analysing the portfolio as per the diagnostic tool.

Incorporating forward looking information increases the level of judgement as to how changes in these macroeconomic factors will affect the Expected Credit Loss (ECL) applicable to the stage 1 and stage 2 exposures which are considered as performing. The methodologies and assumptions involved, including any forecasts of future economic conditions, are reviewed periodically.

The assessment of SICR and the calculation of ECL both incorporate forward-looking information. The Group uses mathematical function which links the credit cycle index (CCI) with PD as a key input to ECL. These economic variables and their associated impact on the PD, EAD and LGD vary by financial instrument. Forecasts of these economic variables (the “base economic scenario”) are provided by the Group’s Economics team on a quarterly basis and provide the best estimate view of the economy over the next five years. After five years, to project the economic variables out for the full remaining lifetime of instrument, a mean reversion approach has been used.

Scenarios are incorporated through the forward looking factors selected which are essentially credit cycle index factors (CCI) that are conditioned and then used as an input to the various ECL components. The CCI calculation is derived through the construction of suitable credit cycles based on economic variables that can be used as proxy to describe credit activities within each country of operation. CCI can be derived from a number of historical factors, such as risky yields, credit growth, credit spreads, default or NPL rates data. Interdependency exists between macro-economic factors as well as risk drivers for a range of scenarios and the CCI, given its integral part in driving the economic or business cycles.

The following weightings were assigned to each macro-economic scenario at QNB parent company level which are based on the CCI:

	2025	2024
Upside Case	5%	5%
Base Case	80%	80%
Downside Case	15%	15%

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

The following table shows the loss allowance on loans and advances to customers assuming each forward-looking scenario (e.g. base, upside and downside) were weighted 100% instead of applying scenario probability weights across the three scenarios.

	2025	2024
100% Upside case, loss allowance would be higher / (lower) by	(1,136,747)	(1,096,313)
100% Base case, loss allowance would be higher / (lower) by	(162,401)	(322,836)
100% Downside case, loss allowance would be higher / (lower) by	734,315	832,574

These estimates are based on comparisons performed during the year.

The following assumptions have been used:

As at and for the year ended 31 December 2025

Key Driver	ECL Scenario	Actual 2025	Forecast					Long term rate
			2026	2027	2028	2029	2030	
Oil Price (USD / Barrel)	Upside	69	78	81	84	88	90	82
	Base Case	57	64	67	70	72	74	67
	Downside	44	49	51	54	55	57	52
GDP Growth, %	Upside	3.7%	8.5%	8.2%	7.4%	7.0%	8.0%	7.1%
	Base Case	2.7%	4.3%	4.3%	4.4%	4.3%	4.3%	4.1%
	Downside	1.3%	-1.5%	-0.3%	1.6%	1.3%	0.2%	0.2%
Inflation rate, %	Upside	1.4%	5.6%	5.2%	4.4%	4.0%	3.3%	4.0%
	Base Case	0.4%	1.7%	1.6%	1.6%	1.6%	1.6%	1.4%
	Downside	0.1%	-1.2%	-0.4%	0.1%	0.3%	0.1%	-0.2%

As at and for the year ended 31 December 2024

Key Driver	ECL Scenario	Actual 2024	Forecast					Long term rate
			2025	2026	2027	2028	2029	
Oil Price (USD / Barrel)	Upside	87	88	87	87	87	88	87
	Base Case	77	77	77	77	77	77	77
	Downside	60	61	60	60	60	61	60
GDP Growth, %	Upside	2.4%	3.6%	3.0%	3.0%	2.4%	2.7%	2.9%
	Base Case	2.0%	1.7%	1.7%	1.7%	1.7%	1.6%	1.7%
	Downside	1.2%	-2.3%	-1.1%	-1.0%	-0.7%	-0.2%	-0.7%
Inflation rate, %	Upside	1.8%	5.2%	5.0%	4.9%	4.8%	2.9%	4.1%
	Base Case	1.3%	1.3%	1.6%	1.6%	1.7%	1.7%	1.5%
	Downside	0.7%	-2.0%	-0.9%	0.0%	0.4%	0.5%	-0.2%

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default (PD);
- loss given default (LGD);
- exposure at default (EAD).

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information as described above.

PD estimates are estimates at a certain date, which are calculated based on statistical rating models. These statistical models are primarily based on internally compiled data comprising both quantitative and qualitative factors and are supplemented by external credit assessment data where available.

LGD is the magnitude of the likely loss if there is a default. The Group estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the forecasted collateral value and recovery costs of any collateral that is integral to the financial asset.

LGD estimation includes:

- 1) Cure Rate: Defined as the ratio of accounts which have fallen to default and have managed to move backward to the performing accounts.
- 2) Recovery Rate: Defined as the ratio of liquidation value to market value of the underlying collateral at the time of default would also account for expected recovery rate from a general claim on the individual's assets for the unsecured portion of the exposure.
- 3) Discounting Rate: Defined as the opportunity cost of the recovery value not being realized on the day of default adjusted for time value.

EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying amount. For lending commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics that include credit risk grading, product type and geographic location of the borrower. The groupings are subject to regular review to ensure that exposures within a particular group remain appropriately homogeneous.

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Loss allowance

The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instruments.

Cash and Balances with Central Banks (Excluding Cash on Hand) and Due from Banks

	2025			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	304,221	21,015	645,800	971,036
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	(29)	29	-	-
Transfers to Stage 3	-	-	-	-
ECL / Impairment Allowance for the Year, net	(3,740)	(4,737)	68,664	60,187
Amounts Written Off	-	-	-	-
Foreign Currency Translation	511	105	-	616
Balance at 31 December	300,963	16,412	714,464	1,031,839

	2024			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	287,333	19,694	352,060	659,087
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	(95)	95	-	-
Transfers to Stage 3	-	-	-	-
ECL / Impairment Allowance for the Year, net	18,107	10,398	293,744	322,249
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(1,124)	(9,172)	(4)	(10,300)
Balance at 31 December	304,221	21,015	645,800	971,036

Loans and Advances to Customers

	2025			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	2,560,690	4,843,337	26,260,231	33,664,258
Transfers to Stage 1	287,962	(286,855)	(1,107)	-
Transfers to Stage 2	(70,448)	100,147	(29,699)	-
Transfers to Stage 3	(21,402)	(348,542)	369,944	-
ECL / Impairment Allowance for the Year, net	478,572	3,263,700	7,502,861	11,245,133
Amounts Written Off	-	-	(6,197,908)	(6,197,908)
Foreign Currency Translation	(251,933)	(224,109)	(607,835)	(1,083,877)
Balance at 31 December	2,983,441	7,347,678	27,296,487	37,627,606

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Loans and Advances to Customers

	2024			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	2,851,725	4,988,431	26,380,859	34,221,015
Transfers to Stage 1	38,179	(38,179)	-	-
Transfers to Stage 2	(59,760)	59,760	-	-
Transfers to Stage 3	(119,825)	(932,734)	1,052,559	-
ECL / Impairment Allowance for the Year, net	173,780	1,014,659	8,734,938	9,923,377
Amounts Written Off	-	-	(9,011,376)	(9,011,376)
Foreign Currency Translation	(323,409)	(248,600)	(896,749)	(1,468,758)
Balance at 31 December	2,560,690	4,843,337	26,260,231	33,664,258

Investment Securities (Debt)

	2025			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	192,297	761	123,341	316,399
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
ECL / Impairment Allowance for the Year, net	11,153	(760)	(35,356)	(24,963)
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(985)	2	(16,162)	(17,145)
Balance at 31 December	202,465	3	71,823	274,291

	2024			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	151,750	18,729	144,621	315,100
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	(6)	6	-
ECL / Impairment Allowance for the Year, net	43,160	(17,960)	-	25,200
Amounts Written Off	-	-	(21,222)	(21,222)
Foreign Currency Translation	(2,613)	(2)	(64)	(2,679)
Balance at 31 December	192,297	761	123,341	316,399

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Loan Commitments and Financial Guarantees

	2025			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	422,241	246,679	440,199	1,109,119
Transfers to Stage 1	8,846	(8,835)	(11)	-
Transfers to Stage 2	(1,408)	1,408	-	-
Transfers to Stage 3	(40)	(31,600)	31,640	-
ECL / Impairment Allowance for the Year, net	22,662	13,216	15,742	51,620
Amounts Written Off / Transfers	-	-	-	-
Foreign Currency Translation	(15,948)	(1,799)	67,690	49,943
Balance at 31 December	436,353	219,069	555,260	1,210,682
	2024			
	Stage 1	Stage 2	Stage 3	Total ECL / Impairment
Balance at 1 January	579,907	230,473	336,174	1,146,554
Transfers to Stage 1	58	(58)	-	-
Transfers to Stage 2	(10,979)	10,979	-	-
Transfers to Stage 3	(1,854)	(10,273)	12,127	-
ECL / Impairment Allowance for the Year, net	(111,913)	25,133	102,875	16,095
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(32,978)	(9,575)	(10,977)	(53,530)
Balance at 31 December	422,241	246,679	440,199	1,109,119

Gross carrying value of financial instruments

The following tables show reconciliations from the opening to the closing balance of the gross carrying value of financial instruments.

Cash and Balances with Central Banks (Excluding Cash on Hand) and Due from Banks

	2025			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	167,403,530	3,546,524	721,512	171,671,566
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	(298)	298	-	-
Transfers to Stage 3	-	-	-	-
New financial assets, net of repayments	(27,738,942)	58,794	68,664	(27,611,484)
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(3,579,817)	172,282	(32,979)	(3,440,514)
Balance at 31 December	136,084,473	3,777,898	757,197	140,619,568

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Cash and Balances with Central Banks (Excluding Cash on Hand) and Due from Banks

	2024			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	159,599,509	2,845,994	583,622	163,029,125
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	(30,130)	30,130	-	-
Transfers to Stage 3	-	-	-	-
New financial assets, net of repayments	19,331,629	974,939	139,722	20,446,290
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(11,497,478)	(304,539)	(1,832)	(11,803,849)
Balance at 31 December	167,403,530	3,546,524	721,512	171,671,566

Loans and Advances to Customers

	2025			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	873,578,699	44,664,928	26,178,382	944,422,009
Transfers to Stage 1	1,998,558	(1,997,031)	(1,527)	-
Transfers to Stage 2	(3,178,652)	3,178,812	(160)	-
Transfers to Stage 3	(2,132,381)	(3,380,748)	5,513,129	-
New financial assets, net of repayments	125,190,274	3,160,159	1,901,484	130,251,917
Amounts Written Off	-	-	(6,197,908)	(6,197,908)
Foreign Currency Translation	(11,389,603)	(1,387,122)	7,165	(12,769,560)
Balance at 31 December	984,066,895	44,238,998	27,400,565	1,055,706,458

	2024			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	811,875,883	48,977,878	26,354,504	887,208,265
Transfers to Stage 1	1,546,711	(1,546,711)	-	-
Transfers to Stage 2	(4,089,845)	4,089,845	-	-
Transfers to Stage 3	(720,573)	(7,842,528)	8,563,101	-
New financial assets, net of repayments	86,444,679	2,748,956	1,026,630	90,220,265
Amounts Written Off	-	-	(9,011,376)	(9,011,376)
Foreign Currency Translation	(21,478,156)	(1,762,512)	(754,477)	(23,995,145)
Balance at 31 December	873,578,699	44,664,928	26,178,382	944,422,009

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Investment Securities (Debt)

	2025			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	172,013,779	7,216	121,519	172,142,514
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
New financial assets, net of repayments	16,264,633	(7,216)	(49,300)	16,208,117
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(4,673,830)	-	(40)	(4,673,870)
Balance at 31 December	183,604,582	-	72,179	183,676,761

	2024			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	169,824,916	315,872	154,068	170,294,856
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	(591)	591	-
New financial assets, net of repayments	9,176,897	(307,230)	(11,754)	8,857,913
Amounts Written Off	-	-	(21,222)	(21,222)
Foreign Currency Translation	(6,988,034)	(835)	(164)	(6,989,033)
Balance at 31 December	172,013,779	7,216	121,519	172,142,514

Loan Commitments and Financial Guarantees

	2025			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	277,699,228	6,018,914	543,074	284,261,216
Transfers to Stage 1	1,062,721	(1,062,621)	(100)	-
Transfers to Stage 2	(490,124)	490,124	-	-
Transfers to Stage 3	(17,765)	(460,971)	478,736	-
New contracts originated, net	68,331,707	(1,836,164)	(46,223)	66,449,320
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(18,383,573)	(429,639)	(5,432)	(18,818,644)
Balance at 31 December	328,202,194	2,719,643	970,055	331,891,892

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

b) Credit Risk (continued)

Loan Commitments and Financial Guarantees

	2024			
	Stage 1	Stage 2	Stage 3	Total
Balance at 1 January	242,504,900	5,156,950	652,113	248,313,963
Transfers to Stage 1	43,242	(43,242)	-	-
Transfers to Stage 2	(1,176,634)	1,176,634	-	-
Transfers to Stage 3	(16,405)	(63,376)	79,781	-
New contracts originated, net	54,639,975	(35,023)	(147,180)	54,457,772
Amounts Written Off	-	-	-	-
Foreign Currency Translation	(18,295,850)	(173,029)	(41,640)	(18,510,519)
Balance at 31 December	277,699,228	6,018,914	543,074	284,261,216

c) Market Risk

The Group takes on exposure to market risks from interest rates, foreign exchange rates and equity prices due to general and specific market movements. The Group applies an internal methodology to estimate the market risk of positions held and the maximum losses expected, based upon a number of assumptions for various changes in market conditions. The Group has a set of limits on the value of risk that may be accepted, which is monitored on a daily basis.

Equity Price Risk

Equity price risk, is the risk that the fair values of equities decrease as a result of changes in the levels of equity indices and the value of individual stocks. The effect on equity due to a reasonably possible change in equity indices, with all other variables held constant, is as follows:

Indices on Markets	Change in Equity Price	Effect on Carrying Value of Investments	
	%	2025	2024
Qatar Stock Exchange	±5	3,309	5,912
Bourse De Tunis	±5	119	88
Borsa Istanbul	±5	4,065	2,737
New York Stock Exchange	±5	4,878	2,083

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

c) Market Risk (continued)

Foreign Exchange Risk

The Group takes on exposure to the effect of fluctuations in prevailing foreign currency exchange rates on its financial position. The Group has a set of limits on the level of currency exposure, which are monitored daily. The Group has the following significant net exposures denominated in foreign currencies which are subject to market risk:

	QR	US\$	Euro	Pound Sterling	Other Currencies	Total
At 31 December 2025:						
Assets	304,758,624	641,273,315	113,602,483	61,235,141	270,476,860	1,391,346,423
Liabilities and Equity	298,790,221	648,623,007	113,501,567	61,240,601	269,191,027	1,391,346,423
Net Exposure	5,968,403	(7,349,692)	100,916	(5,460)	1,285,833	-
At 31 December 2024:						
Assets	313,717,752	597,027,521	90,886,984	51,400,063	244,884,310	1,297,916,630
Liabilities and Equity	309,399,151	602,217,181	90,815,010	51,537,666	243,947,622	1,297,916,630
Net Exposure	4,318,601	(5,189,660)	71,974	(137,603)	936,688	-

The following table indicates the effect of a reasonably possible movement of the currency rate against the Qatari Riyal on the income statement, with all other variables held constant:

Currency	Change in Currency Rate	Effect on Consolidated Income Statement	
		2025	2024
US\$	+3	(220,491)	(155,690)
Euro	+3	3,027	2,159
Pound Sterling	+3	(164)	(4,128)
Egyptian Pound	+3	204,017	203,885
Turkish Lira	+3	10,403	21,534
Other Currencies	+3	(175,845)	(197,318)
US\$	-3	220,491	155,690
Euro	-3	(3,027)	(2,159)
Pound Sterling	-3	164	4,128
Egyptian Pound	-3	(204,017)	(203,885)
Turkish Lira	-3	(10,403)	(21,534)
Other Currencies	-3	175,845	197,318

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

c) Market Risk (continued)

Interest rate risk

Interest rate risk reflects the risk of a change in interest rates, which might affect future earnings or the fair value of financial instruments. Exposure to interest rate risk is managed by the Group using, asset and liability management and, where appropriate, various derivatives. Maturities of assets and liabilities have been determined on the basis of contractual pricing. The following table summarises the repricing profile of the Group's assets, liabilities and off-balance sheet exposures:

	Within 3 Months	3 - 12 Months	1 - 5 Years	More than 5 Years	Non-Interest Sensitive	Total	Effective Interest Rate
At 31 December 2025:							
Cash and Balances with							
Central Banks	15,720,070	57,280	-	-	63,711,817	79,489,167	
Due from Banks	48,733,670	2,808,868	162	2,222,169	16,599,937	70,364,806	5.79%
Loans and Advances	690,141,303	251,341,861	40,877,379	16,455,869	19,262,440	1,018,078,852	7.81%
Investments	87,478,285	31,101,399	51,791,402	9,745,136	15,449,994	195,566,216	11.44%
Other Assets	-	-	-	-	27,847,382	27,847,382	
Total Assets	842,073,328	285,309,408	92,668,943	28,423,174	142,871,570	1,391,346,423	
Due to Banks	111,760,933	28,757,992	1,752,646	-	152,812	142,424,383	4.61%
Customer Deposits	529,501,846	263,164,118	44,838,791	6,331,662	111,575,920	955,412,337	6.66%
Debt Securities	11,306,753	4,983,482	19,317,467	10,862,646	635,452	47,105,800	4.42%
Other Borrowings	54,026,848	1,096,789	1,733,117	-	196,206	57,052,960	4.14%
Other Liabilities	-	-	-	-	64,634,570	64,634,570	
Total Equity	-	-	-	-	124,716,373	124,716,373	
Total Liabilities and Equity	706,596,380	298,002,381	67,642,021	17,194,308	301,911,333	1,391,346,423	
Balance Sheet Items	135,476,948	(12,692,973)	25,026,922	11,228,866	(159,039,763)	-	
Off-Balance Sheet Items	(15,786,242)	(1,732,430)	9,353,803	9,362,839	(1,197,970)	-	
Interest Rate Sensitivity							
Gap	119,690,706	(14,425,403)	34,380,725	20,591,705	(160,237,733)	-	
Cumulative Interest Rate							
Sensitivity Gap	119,690,706	105,265,303	139,646,028	160,237,733	-	-	
At 31 December 2024:							
Cash and Balances with							
Central Banks	22,119,843	-	-	-	62,415,587	84,535,430	
Due from Banks	74,310,172	4,070,033	1,100,162	1,971,907	14,521,421	95,973,695	5.11%
Loans and Advances	608,044,268	243,202,297	27,022,276	14,112,289	18,376,621	910,757,751	9.16%
Investments	84,605,659	22,287,684	50,009,657	12,046,163	14,234,888	183,184,051	13.46%
Other Assets	-	-	-	-	23,465,703	23,465,703	
Total Assets	789,079,942	269,560,014	78,132,095	28,130,359	133,014,220	1,297,916,630	
Due to Banks	136,048,223	32,214,061	275,154	-	2,665,600	171,203,038	5.28%
Customer Deposits	501,530,363	218,158,861	59,433,392	7,228,859	100,658,137	887,009,612	7.86%
Debt Securities	6,469,945	8,077,627	14,680,352	9,885,752	534,541	39,648,217	6.64%
Other Borrowings	32,135,094	10,257	1,496,546	-	225,639	33,867,536	5.01%
Other Liabilities	-	-	-	-	52,403,181	52,403,181	
Total Equity	-	-	-	-	113,785,046	113,785,046	
Total Liabilities and Equity	676,183,625	258,460,806	75,885,444	17,114,611	270,272,144	1,297,916,630	
Balance Sheet Items	112,896,317	11,099,208	2,246,651	11,015,748	(137,257,924)	-	
Off-Balance Sheet Items	(8,574,303)	(916,338)	921,376	8,444,532	124,733	-	
Interest Rate Sensitivity							
Gap	104,322,014	10,182,870	3,168,027	19,460,280	(137,133,191)	-	
Cumulative Interest Rate							
Sensitivity Gap	104,322,014	114,504,884	117,672,911	137,133,191	-	-	

Other assets includes property and equipment and intangible assets.

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

c) Market Risk (continued)

The following table demonstrates the sensitivity to a possible and reasonable change in interest rates, with all other variables held constant, of the Group's consolidated income statement. The sensitivity of the consolidated income statement is the effect of the assumed changes in interest rates on the net interest income for one year, based on the floating rate of non-trading financial assets and financial liabilities including the effect of hedging instruments.

	Increase in Basis Points	Sensitivity of Net Interest Income	Decrease in Basis Points	Sensitivity of Net Interest Income
2025				
Currency				
Qatari Riyal	10	122,033	10	(122,033)
US\$	10	31,595	10	(31,595)
Euro	10	2,499	10	(2,499)
Pound Sterling	10	4,124	10	(4,124)
Other Currencies	10	7,866	10	(7,866)
2024				
Currency				
Qatari Riyal	10	82,763	10	(82,763)
US\$	10	23,302	10	(23,302)
Euro	10	1,430	10	(1,430)
Pound Sterling	10	4,875	10	(4,875)
Other Currencies	10	2,848	10	(2,848)

d) Liquidity Risk

Liquidity risk is the risk that an institution will be unable to meet its funding requirements. Liquidity risk can be caused by market disruptions or credit downgrades, which may cause certain sources of funding to cease immediately. To mitigate this risk, the Group has a diversification of funding sources and a diversified portfolio of high quality liquid assets and readily marketable securities.

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

d) Liquidity Risk (continued)

The following table summarises the maturity profile of the Group's assets and liabilities. The contractual maturities of assets and liabilities have been determined on the basis of the remaining period at the statement of financial position date to the contractual maturity date and do not take account of the effective maturities as indicated by the Group's deposit retention history. Management monitors the maturity profile to ensure that adequate liquidity is maintained.

	Within 1 Month	1 - 3 Months	3 - 12 Months	1 - 5 Years	More than 5 Years	Total
At 31 December 2025:						
Cash and Balances with						
Central Banks	22,926,616	-	-	-	56,562,551	79,489,167
Due from Banks	61,448,646	2,535,205	3,523,970	634,719	2,222,266	70,364,806
Loans and Advances	191,366,972	61,166,579	198,780,952	431,605,937	135,158,412	1,018,078,852
Investments	30,268,037	15,751,985	25,854,990	100,926,296	22,764,908	195,566,216
Other Assets	16,362,596	1,006,522	260,189	6,144,736	4,073,339	27,847,382
Total Assets	322,372,867	80,460,291	228,420,101	539,311,688	220,781,476	1,391,346,423
Due to Banks	28,306,169	25,203,863	48,640,918	39,846,283	427,150	142,424,383
Customer Deposits	402,667,020	142,283,367	235,399,258	164,696,137	10,366,555	955,412,337
Debt Securities	4,049,686	2,026,503	5,020,450	25,145,542	10,863,619	47,105,800
Other Borrowings	53,944	165,715	15,743,133	41,090,168	-	57,052,960
Other Liabilities and Equity	39,519,395	3,273,285	13,252,779	4,779,613	128,525,871	189,350,943
Total Liabilities and Equity	474,596,214	172,952,733	318,056,538	275,557,743	150,183,195	1,391,346,423
On-Balance Sheet Gap	(152,223,347)	(92,492,442)	(89,636,437)	263,753,945	70,598,281	-
Contingent and Other Items	40,990,753	27,725,393	226,740,303	34,950,437	7,879,167	338,286,053
At 31 December 2024:						
Cash and Balances with						
Central Banks	25,564,937	-	-	-	58,970,493	84,535,430
Due from Banks	83,521,490	2,122,464	5,842,711	2,515,030	1,972,000	95,973,695
Loans and Advances	127,227,314	48,219,135	103,221,242	507,000,476	125,089,584	910,757,751
Investments	27,515,604	18,506,911	18,122,803	79,191,152	39,847,581	183,184,051
Other Assets	14,065,731	283,126	397,565	5,826,226	2,893,055	23,465,703
Total Assets	277,895,076	69,131,636	127,584,321	594,532,884	228,772,713	1,297,916,630
Due to Banks	66,921,064	30,460,870	41,415,676	32,246,223	159,205	171,203,038
Customer Deposits	336,695,717	143,135,071	233,332,689	164,637,128	9,209,007	887,009,612
Debt Securities	-	1,776,772	8,612,168	18,838,565	10,420,712	39,648,217
Other Borrowings	116,932	4,238	9,122,694	24,623,672	-	33,867,536
Other Liabilities and Equity	35,431,285	3,542,182	7,900,645	2,441,075	116,873,040	166,188,227
Total Liabilities and Equity	439,164,998	178,919,133	300,383,872	242,786,663	136,661,964	1,297,916,630
On-Balance Sheet Gap	(161,269,922)	(109,787,497)	(172,799,551)	351,746,221	92,110,749	-
Contingent and Other Items	26,143,823	22,962,162	178,303,662	34,468,858	29,344,811	291,223,316

Other assets includes property and equipment and intangible assets.

Liquidity Coverage Ratio	2025	2024
Liquidity Coverage Ratio, maintained by QNB Group	144%	179%
Liquidity Coverage Ratio, minimum requirement	100%	100%

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

d) Liquidity Risk (continued)

Maturity analysis of undiscounted cash flows

The following table summarises the maturity profile of the Group's financial liabilities at 31 December based on contractual undiscounted repayment obligations.

	Within 1 month	1 - 3 months	3 - 12 months	1 - 5 years	More than 5 years	Total
At 31 December 2025:						
Due to Banks	33,769,409	25,381,624	50,874,918	57,038,534	535,545	167,600,030
Customer Deposits	421,234,184	159,199,232	236,426,129	165,607,112	18,757,208	1,001,223,865
Debt Securities	4,304,292	2,026,503	5,507,457	28,019,652	11,046,074	50,903,978
Other Borrowings	216,116	167,043	15,743,133	46,129,215	-	62,255,507
Lease Liabilities	13,253	6,476	45,316	557,436	300,032	922,513
Derivative Financial Instruments						
- Contractual Amounts						
Payable - Forward Contracts	63,239,322	49,545,465	41,495,832	4,998,202	-	159,278,821
Receivable - Forward Contracts	(63,110,357)	(49,550,186)	(42,014,581)	(5,069,716)	-	(159,744,840)
Payable/(Receivable) - Others	(222,250)	24	248,139	466,164	7,719,798	8,211,875
Total	459,443,969	186,776,181	308,326,343	297,746,599	38,358,657	1,290,651,749
At 31 December 2024:						
Due to Banks	72,230,584	31,540,526	50,972,648	47,134,013	189,191	202,066,962
Customer Deposits	336,717,443	146,873,520	246,343,385	171,627,385	17,478,607	919,040,340
Debt Securities	177,927	1,848,571	8,612,433	21,642,599	10,435,294	42,716,824
Other Borrowings	191,440	135,276	9,759,885	25,832,649	-	35,919,250
Lease Liabilities	11,013	11,012	48,463	317,441	141,288	529,217
Derivative Financial Instruments						
- Contractual Amounts						
Payable - Forward Contracts	74,600,496	43,270,928	39,514,280	3,361,531	-	160,747,235
Receivable - Forward Contracts	(73,438,813)	(46,716,697)	(30,735,167)	(1,563,662)	-	(152,454,339)
Payable/(Receivable) - Others	(95,256)	5,107	624,609	1,264,718	4,207,662	6,006,840
Total	410,394,834	176,968,243	325,140,536	269,616,674	32,452,042	1,214,572,329

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4. FINANCIAL RISK MANAGEMENT (Continued)

II. Risk Management

e) Operational Risk

Operational risk is the risk of direct or indirect loss due to an event or action causing failure of technology, process infrastructure, personnel and other risks having an operational risk impact. The Group seeks to minimise actual or potential losses from operational risk failure through a framework of policies and procedures that identify, assess, control, manage and report those risks. Controls include effective segregation of duties, access, authorisation and reconciliation procedures, staff education and assessment processes.

f) Other Risks

Other risks to which the Group is exposed are regulatory risk, legal risk and reputational risk. Regulatory risk is controlled through a framework of compliance policies and procedures. Legal risk is managed through the effective use of internal and external legal advisers. Reputational risk is controlled through the regular examination of issues, that are considered to have reputational repercussions for the Group, with guidelines and policies being issued as appropriate.

The Group provides custody and corporate administration to third parties in relation to mutual funds marketed or managed by the Group. These services give rise to legal and operational risk. Such risks are mitigated through detailed daily procedures and internal audits to assure compliance. Note 37 lists the funds marketed by the Group.

g) Capital Management

The Group maintains an actively managed capital base to cover risks inherent in the business. The adequacy of the Group's capital is monitored using, among other measures, the rules and ratios established by the Basel Committee on Banking Supervision and adopted by Qatar Central Bank in supervising the Group.

The primary objectives of the Group's capital management are to ensure that the Group complies with externally imposed capital requirements and that the Group maintains strong credit ratings and healthy capital ratios in order to support its business and to maximise shareholders' value.

Capital Adequacy

	2025	2024
Common Equity Tier 1 (CET 1) Capital	98,687,830	88,276,857
Eligible Additional Tier 1 (AT1) Capital Instruments	20,000,000	20,000,000
Additional Tier 1 Capital	124,591	74,680
Additional Tier 2 Capital	7,210,694	6,529,033
Total Eligible Capital	126,023,115	114,880,570
Less: Dividends (note 22 i)	(3,417,497)	(3,391,575)
Total Eligible Capital, net of Dividend	122,605,618	111,488,995
Risk Weighted Assets for Credit Risk	562,294,869	515,137,148
Risk Weighted Assets for Market Risk	7,275,497	5,180,412
Risk Weighted Assets for Operational Risk	65,485,114	59,678,704
Total Risk Weighted Assets	635,055,480	579,996,264
CET 1 Ratio	15.0%	14.6%
Tier 1 Capital Ratio	18.2%	18.1%
Total Capital Ratio	19.3%	19.2%

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4. FINANCIAL RISK MANAGEMENT (Continued)

g) Capital Management (continued)

The Group follows Basel III Capital Adequacy Ratio (CAR) calculation in accordance with Qatar Central Bank (QCB) regulations. QCB issued guidelines on Basel III Framework for Conventional Banks – Pillar 1 Guidelines for Capital Adequacy in 2022 (commonly known as Basel III reforms or Basel IV) that were effective from 1 January 2024. The Group's CAR calculation has been prepared as per QCB's guidelines.

The minimum requirements for Capital Adequacy Ratio under Basel III for QNB as per QCB regulations as at 31 December 2025 and 31 December 2024 are as follows:

	Without Capital Conservation Buffer	Capital Conservation Buffer	Additional DSIB charge	ICAAP Capital Charge	Total
Minimum limit for CET 1 ratio	6.0%	2.5%	3.5%	0.0%	12.0%
Minimum limit for Tier 1 capital ratio	8.0%	2.5%	3.5%	0.0%	14.0%
Minimum limit for Total capital ratio	10.0%	2.5%	3.5%	1.0%	17.0%

5. USE OF ESTIMATES AND JUDGEMENTS

a) Key Sources of Estimation Uncertainty

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(i) Allowances for Credit Losses

Assessment whether credit risk on the financial asset has increased significantly since initial recognition and incorporation of forward-looking information in the measurement of ECL / impairment.

(ii) Determining Fair Value

The determination of fair value for financial assets and liabilities, for which there is no observable market price requires the use of valuation techniques as described in the accounting policies. For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

(iii) Valuation of Financial Instruments

The Group's accounting policy on fair value measurements is discussed in the material accounting policy information section. The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements.

Level 1: Quoted market price (unadjusted) in an active market for an identical instrument.

Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

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5. USE OF ESTIMATES AND JUDGEMENTS (Continued)

a) Key Sources of Estimation Uncertainty (continued)

(iii) Valuation of Financial Instruments (continued)

Fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments the Group determines fair values using valuation techniques.

Valuation techniques include net present value and discounted cash flow models, comparison to similar instruments for which market observable prices exist, Black-Scholes and polynomial option pricing models and other valuation models. Assumptions and inputs used in valuation techniques include risk-free and benchmark interest rates, credit spreads and other premia used in estimating discount rates, bond and equity prices, foreign currency exchange rates, equity and equity index prices and expected price volatilities and correlations. The objective of valuation techniques is to arrive at a fair value determination that reflects the price of the financial instrument at the reporting date, that would have been determined by market participants acting at arm's length.

The following table analyses financial instruments measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorised:

	Level 1	Level 2	Level 3	Total
At 31 December 2025:				
Derivative Assets	-	9,531,816	-	9,531,816
Investment Securities	52,703,851	10,371,214	-	63,075,065
Total	52,703,851	19,903,030	-	72,606,881
Derivative Liabilities	129	8,552,582	-	8,552,711
Total	129	8,552,582	-	8,552,711
At 31 December 2024:				
Derivative Assets	-	7,517,972	-	7,517,972
Investment Securities	37,757,905	15,044,157	-	52,802,062
Total	37,757,905	22,562,129	-	60,320,034
Derivative Liabilities	4	9,914,743	-	9,914,747
Total	4	9,914,743	-	9,914,747

There have been no transfers between Level 1 and Level 2 (2024: Nil).

Financial assets and liabilities not measured at fair value, for which fair value is disclosed, would be largely classified as Level 2 in fair value hierarchy.

b) Critical Accounting Judgements in Applying the Group's Accounting Policies

i) Going concern

The Group's management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has resources to continue in the business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

(ii) Financial Asset and Liability Classification

Assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest on the principal amount outstanding. Refer to note 7 for further information.

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5. USE OF ESTIMATES AND JUDGEMENTS (Continued)

b) Critical Accounting Judgements in Applying the Group's Accounting Policies (continued)

(iii) Qualifying Hedge Relationships

In designating financial instruments in qualifying hedge relationships, the Group has determined that it expects the hedges to be highly effective over the period of the hedging relationship.

In accounting for derivatives as cash flow hedges, the Group has determined that the hedged cash flow exposure relates to highly probable future cash flows.

(iv) ECL / Impairment of Investments in Equity and Debt Securities

Assessment of whether credit risk on the financial asset has increased significantly since initial recognition and incorporation of forward-looking information in the measurement of ECL / impairment. Refer to note 4 Inputs, assumptions and techniques used for estimating ECL / impairment of financial assets for more information.

(v) Useful Lives of Property and Equipment

The Group's management determines the estimated useful life of property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset, physical wear and tear and technical or commercial obsolescence.

(vi) Useful Lives of Intangible Assets

The Group's management determines the estimated useful life of its intangible assets for calculating amortisation. This estimate is determined after considering the expected economic benefits to be received from the use of intangible assets.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

(vii) Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for all non-financial assets at each reporting date. All non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset and choose a suitable discount rate in order to calculate the present value of those cash flows.

(viii) Funds Management

All the funds are governed by the respective regulations where the appointment and removal of fund managers is controlled through respective regulations and the Group's aggregate economic interest in each fund is not significant. As a result, the Group has concluded that it acts as an agent for the investors in these funds, and therefore has not consolidated these funds.

(ix) Provision for employee's end of service benefits

The Group measures its obligation for the post-employment benefits of its employees based on the provisions of the Qatar Labour Law and contractual obligations. These results are not materially different from the requirements of IAS 19.

c) Climate-related matters

The Group considers climate-related matters in estimates and assumptions, where appropriate. This assessment includes a wide range of possible impacts on the Group due to both physical and transition risks. Most climate-related risks are expected to impact over a term that is generally longer than the contractual maturity of most exposures, nonetheless climate-related matters increase the uncertainty in estimates and assumptions underpinning certain items in the consolidated financial statements. Currently, climate-related risks do not have a significant impact on measurement, though the Group is closely monitoring relevant changes and developments. The items and considerations that are most directly impacted by climate-related matters include useful life of property, plant and equipment and impairment of non-financial assets.

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6. OPERATING SEGMENTS

The Group organises and manages its operations through four main business segments, as described below, which are the Group's strategic business units. For each strategic business units, the Group management committee reviews internal management reports on at least a quarterly basis. The strategic business units offer different products and services and are managed separately because they require different strategies.

Corporate Banking

Corporate banking includes loans, deposits, investment and advisory services and other products and services with corporate customers and undertaking the Group's funding and centralised risk management activities through borrowings, issue of debt securities, use of derivatives for risk management purposes and investing in liquid assets such as short-term placements and corporate and government debt securities.

Consumer banking

Consumer banking includes loans, deposits and other diversified range of products and services to retail customers.

Asset and Wealth Management

Assets and wealth management includes loans, deposits, assets management, brokerage and custody services to high net worth customers.

International Banking

International banking includes loans, deposits and other products and services with corporate and individual customers in the Group's international locations.

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6. OPERATING SEGMENTS (Continued)

	Qatar Operations					
	Corporate Banking	Consumer Banking	Asset and Wealth Management	Unallocated and Intra-group Transactions	International Banking	Total
As at and for the year ended 31 December 2025						
Revenue:						
Net Interest Income	15,017,542	1,170,915	871,676	452,145	18,265,561	35,777,839
Net Fee and Commission Income	1,014,434	309,571	351,955	1,791	3,301,536	4,979,287
Net Foreign Exchange Gain	510,835	214,630	149,359	9,504	1,501,644	2,385,972
Income from Investment Securities	122,159	-	-	-	554,006	676,165
Other Operating Income	-	131	816	-	292,290	293,237
Share of Results of Associates	652,620	-	-	-	616	653,236
Total Segment Revenue	17,317,590	1,695,247	1,373,806	463,440	23,915,653	44,765,736
Reportable Segment Profit	8,660,084	882,307	1,010,344	3,907	6,443,458	17,000,100
Reportable Segment Investments						
Investments	115,627,051	-	7,231	-	71,371,320	187,005,602
Loans and Advances	736,710,291	11,771,995	44,561,021	-	225,035,545	1,018,078,852
Customer Deposits	435,624,845	43,120,378	43,693,305	-	432,973,809	955,412,337
Assets	973,421,118	45,717,530	45,801,862	(408,328,287)	734,734,200	1,391,346,423
Liabilities	873,236,980	55,169,401	43,356,844	-	294,866,825	1,266,630,050
As at and for the year ended 31 December 2024						
Revenue:						
Net Interest Income	15,982,002	1,029,594	848,085	397,817	14,561,821	32,819,319
Net Fee and Commission Income	1,142,686	297,402	348,219	3,422	2,773,077	4,564,806
Net Foreign Exchange Gain	504,948	192,065	117,249	(9,622)	2,011,242	2,815,882
Income from Investment Securities	81,608	-	-	-	283,101	364,709
Other Operating Income	-	128	506	-	163,809	164,443
Share of Results of Associates	614,909	-	-	-	4,877	619,786
Total Segment Revenue	18,326,153	1,519,189	1,314,059	391,617	19,797,927	41,348,945
Reportable Segment Profit	9,896,876	892,295	1,067,932	512	4,859,267	16,716,882
Reportable Segment Investments						
Investments	111,094,625	-	6,988	-	64,221,061	175,322,674
Loans and Advances	660,298,678	10,637,992	43,628,618	-	196,192,463	910,757,751
Customer Deposits	426,605,312	41,256,084	44,759,768	-	374,388,448	887,009,612
Assets	939,493,644	43,807,749	46,647,042	(340,523,345)	608,491,540	1,297,916,630
Liabilities	819,497,216	54,086,730	43,102,940	-	267,444,698	1,184,131,584

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7. FINANCIAL ASSETS AND LIABILITIES

The following table sets out the carrying amounts and fair values of the Group's financial assets and financial liabilities:

Fair value through profit or loss - mandatory		Fair value through other comprehensive income		Amortised Cost	Total Carrying Amount	Fair Value
Debt inst- ruments	Equity inst- ruments	Debt inst- ruments	Equity inst- ruments			

At 31 December 2025:

Cash and Balances with						
Central Banks	-	-	-	-	79,489,167	79,489,167
Due from Banks	-	-	-	-	70,364,806	70,364,806
Loans and Advances	-	-	-	-	1,018,078,852	1,018,078,852
Investment Securities:						
At Fair Value	895,316	747,641	59,509,283	1,922,825	-	63,075,065
At Amortised Cost	-	-	-	-	123,930,537	123,930,537
	895,316	747,641	59,509,283	1,922,825	1,291,863,362	1,354,938,427
						1,351,695,761
Due to Banks	-	-	-	-	142,424,383	142,424,383
Customer Deposits	-	-	-	-	955,412,337	955,412,337
Debt Securities	-	-	-	-	47,105,800	47,105,800
Other Borrowings	-	-	-	-	57,052,960	57,052,960
					1,201,995,480	1,201,995,480
						1,201,171,832

At 31 December 2024:

Cash and Balances with						
Central Banks	-	-	-	-	84,535,430	84,535,430
Due from Banks	-	-	-	-	95,973,695	95,973,695
Loans and Advances	-	-	-	-	910,757,751	910,757,751
Investment Securities:						
At Fair Value	1,080,606	485,913	49,335,952	1,899,591	-	52,802,062
At Amortised Cost	-	-	-	-	122,520,612	122,520,612
	1,080,606	485,913	49,335,952	1,899,591	1,213,787,488	1,266,589,550
						1,261,764,968
Due to Banks	-	-	-	-	171,203,038	171,203,038
Customer Deposits	-	-	-	-	887,009,612	887,009,612
Debt Securities	-	-	-	-	39,648,217	39,648,217
Other Borrowings	-	-	-	-	33,867,536	33,867,536
					1,131,728,403	1,131,728,403
						1,131,243,471

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8. CASH AND BALANCES WITH CENTRAL BANKS	2025	2024
Cash	10,266,244	9,808,595
Balance with Qatar Central Bank - Cash Reserve	24,761,862	27,841,609
Balance with Qatar Central Bank - Other Balances	2,320,373	7,822,844
Balances with Other Central Banks - Cash Reserves	31,800,689	31,128,884
Balances with Other Central Banks - Other Balances	9,496,526	6,876,502
Accrued Interest	857,939	1,072,669
Allowance for Impairment	(14,466)	(15,673)
Total	79,489,167	84,535,430

Cash reserves are mandatory reserves and cannot be used to fund the Group's day-to-day operations.

9. DUE FROM BANKS	2025	2024
Current Accounts	18,174,204	16,835,845
Placements	41,198,310	67,904,037
Loans	9,503,262	9,253,001
Accrued Interest	2,506,403	2,936,175
Allowance for Impairment	(1,017,373)	(955,363)
Total	70,364,806	95,973,695

10. LOANS AND ADVANCES TO CUSTOMERS	2025	2024
a) By Type		
Loans	907,917,488	852,867,287
Overdrafts	121,904,779	69,273,865
Bills Discounted	6,766,280	3,868,321
	1,036,588,547	926,009,473
Accrued Interest	19,158,362	18,458,470
Deferred Profit	(40,451)	(45,934)
Expected Credit Losses - Performing Loans and Advances to Customers - Stage 1 and 2	(10,331,119)	(7,404,027)
Impairment on Non-performing Loans and Advances to Customers - Stage 3		
- Specific provision	(20,658,547)	(20,395,493)
- Interest in suspense	(6,637,940)	(5,864,738)
Loans and Advances to Customers	1,018,078,852	910,757,751

b) By Industry

At 31 December 2025:	Loans and Advances	Overdrafts	Bills Discounted	Total
Government	42,298,690	47,976,802	-	90,275,492
Government Agencies	244,196,347	24,142,828	-	268,339,175
Industry	47,241,606	1,067,646	480,226	48,789,478
Commercial	158,692,816	16,653,331	1,636,066	176,982,213
Services	253,558,435	21,347,952	2,744,026	277,650,413
Contracting	12,053,395	2,062,035	139,456	14,254,886
Real Estate	72,072,465	2,305,012	739,429	75,116,906
Personal	96,398,331	6,206,751	1,020,056	103,625,138
Others	563,765	142,422	7,021	713,208
Total	927,075,850	121,904,779	6,766,280	1,055,746,909

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10. LOANS AND ADVANCES TO CUSTOMERS (Continued)

b) By Industry (continued)

At 31 December 2024:	Loans and Advances	Overdrafts	Bills Discounted	Total
Government	48,139,152	43,743,099	-	91,882,251
Government Agencies	232,764,626	3,377,280	-	236,141,906
Industry	42,204,233	916,404	277,876	43,398,513
Commercial	140,766,402	3,657,685	901,425	145,325,512
Services	242,666,513	10,554,816	1,591,738	254,813,067
Contracting	7,910,543	1,401,605	59,257	9,371,405
Real Estate	72,064,492	1,482,293	467,520	74,014,305
Personal	84,625,679	4,134,576	569,107	89,329,362
Others	184,117	6,107	1,398	191,622
Total	871,325,757	69,273,865	3,868,321	944,467,943

The amounts include interest receivable and exclude ECL / impairment and deferred profit.

c) ECL / Impairment on Loans and Advances to Customers

	Corporate Lending	Small Business Lending	Consumer Lending	Residential Mortgages	Total
Balance as at 1 January 2025	24,850,444	1,830,113	6,912,076	71,625	33,664,258
Foreign Currency Translation	(273,440)	(87,020)	(723,922)	505	(1,083,877)
Allowances Made during the Year	13,175,311	742,217	3,785,249	9,009	17,711,786
Recoveries during the Year	(4,377,564)	(451,967)	(1,635,422)	(1,700)	(6,466,653)
Written off / Transfers during the Year	(5,604,907)	(81,966)	(510,971)	(64)	(6,197,908)
Balance as at 31 December 2025	27,769,844	1,951,377	7,827,010	79,375	37,627,606
Balance as at 1 January 2024	26,916,501	1,575,460	5,658,925	70,129	34,221,015
Foreign Currency Translation	(956,178)	(111,811)	(394,952)	(5,817)	(1,468,758)
Allowances Made during the Year	10,526,014	684,824	2,187,672	7,715	13,406,225
Recoveries during the Year	(2,934,991)	(225,850)	(321,683)	(324)	(3,482,848)
Written off / Transfers during the Year	(8,700,902)	(92,510)	(217,886)	(78)	(9,011,376)
Balance as at 31 December 2024	24,850,444	1,830,113	6,912,076	71,625	33,664,258

The reconciliation of movement ECL allowance to the ECL amount recognised in profit and loss is as follows:

	2025	2024
ECL Allowances Made during the Year	17,711,786	13,406,225
ECL Recoveries during the Year	(6,466,653)	(3,482,848)
Net Movement in ECL Allowance during the Year	11,245,133	9,923,377
Interest Suspended during the Year - from Interest Income	(1,622,262)	(1,505,749)
Recoveries of Balances Previously Written Off	(279,222)	(282,974)
Net ECL Recognised in Profit and Loss	9,343,649	8,134,654

d) Net ECL / Impairment during the Year

	2025	2024
Corporate Lending	6,975,318	5,870,357
Small Business Lending	215,901	437,347
Consumer Lending	2,145,192	1,820,945
Residential Mortgages	7,238	6,005
Total	9,343,649	8,134,654

e) Loans pledged

	2025	2024
Loans pledged as collateral	15,057,896	28,280,272

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11. INVESTMENT SECURITIES	Notes	2025	2024
Investments measured at Fair Value Through Profit or Loss (FVPL)	11 a)	1,640,290	1,566,519
Investments measured at Fair Value Through Other Comprehensive Income (FVOCI)	11 b)	59,668,813	50,197,903
Investments measured at Amortised Cost (AC)	11 c)	121,474,918	119,570,245
Accrued interest	11 d)	4,221,581	3,988,007
Total		187,005,602	175,322,674

a) Investments measured at Fair Value Through Profit or Loss

	2025		
	Quoted	Unquoted	Total
	747,641	-	747,641
Mutual Funds and Equities	892,649	-	892,649
Total	1,640,290	-	1,640,290

	2024		
	Quoted	Unquoted	Total
	485,913	-	485,913
Debt Securities	1,080,606	-	1,080,606
Total	1,566,519	-	1,566,519

b) Investments measured at Fair Value Through Other Comprehensive Income

	2025		
	Quoted	Unquoted	Total
	1,142,388	780,437	1,922,825
Mutual Funds and Equities	19,646,572	-	19,646,572
State of Qatar Debt Securities	38,099,416	-	38,099,416
Total	58,888,376	780,437	59,668,813

	2024		
	Quoted	Unquoted	Total
	1,146,637	752,954	1,899,591
Mutual Funds and Equities	15,447,963	-	15,447,963
State of Qatar Debt Securities	32,850,349	-	32,850,349
Total	49,444,949	752,954	50,197,903

	2025		2024
	Quoted	Unquoted	
	1,922,825	53,026,890	45,938,483
Fixed Rate Securities	4,719,098	-	2,359,829
Floating Rate Securities			
Total	59,668,813	53,026,890	50,197,903

Expected Credit Losses (Stage 1 and 2) on FVOCI debt securities, included in Fair Value Reserve in Equity	37,350	30,449
Impairment allowance (Stage 3), included in carrying value of FVOCI debt securities	3	51,588

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11. INVESTMENT SECURITIES (Continued)

c) Investments measured at Amortised Cost

	2025		
	Quoted	Unquoted	Total
By Issuer			
State of Qatar Debt Securities	26,193,137	-	26,193,137
Other Debt Securities	40,684,446	54,597,335	95,281,781
Total	<u>66,877,583</u>	<u>54,597,335</u>	<u>121,474,918</u>
2024			
	Quoted	Unquoted	Total
State of Qatar Debt Securities	30,857,826	-	30,857,826
Other Debt Securities	38,381,299	50,331,120	88,712,419
Total	<u>69,239,125</u>	<u>50,331,120</u>	<u>119,570,245</u>
By Interest Rate			
Fixed Rate Securities	60,074,785	475,230	60,550,015
Floating Rate Securities	6,802,798	54,122,105	60,924,903
Total	<u>66,877,583</u>	<u>54,597,335</u>	<u>121,474,918</u>
2024			
	Quoted	Unquoted	Total
Fixed Rate Securities	62,381,702	-	62,381,702
Floating Rate Securities	6,857,423	50,331,120	57,188,543
Total	<u>69,239,125</u>	<u>50,331,120</u>	<u>119,570,245</u>
		2025	2024
ECL / Impairment allowance, included in carrying value of amortised cost debt securities		236,938	234,362
d) Accrued Interest		2025	2024
Investments measured at Fair Value Through Profit or Loss (FVPL)		2,667	-
Investments measured at Fair Value Through Other Comprehensive Income (FVOCI)		1,763,295	1,037,640
Investments measured at Amortised Cost (AC)		<u>2,455,619</u>	<u>2,950,367</u>
		<u>4,221,581</u>	<u>3,988,007</u>
e) Investment securities under repurchase agreements		2025	2024
Carrying amount of investment securities sold under repurchase agreements		49,598,850	44,505,208
Fair value of investment securities sold under repurchase agreements		50,039,819	44,456,177
12. INVESTMENTS IN ASSOCIATES		2025	2024
Balance as at 1 January		7,861,377	7,849,360
Foreign Currency Translation		(138)	(1,683)
Share of results		653,236	619,786
Cash Dividend		(208,829)	(206,175)
Other Movements		254,968	(399,911)
Balance as at 31 December		<u>8,560,614</u>	<u>7,861,377</u>

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12. INVESTMENTS IN ASSOCIATES (Continued)

Name of Associate	Country	Principal business	Ownership %	
			2025	2024
Housing Bank for Trade and Finance (HBTF)	Jordan	Banking	38.6	38.6
Al Jazeera Finance Company	Qatar	Financing	20.0	20.0
Commercial Bank International (CBI)	UAE	Banking	40.0	40.0
Ecobank Transnational Incorporated (ETI)	Togo	Banking	20.1	20.1
Bantas	Turkiye	Security Services	33.3	33.3

The following table shows the summarised selected financial information of the Group's investment in direct and material Associates:

	HBTF	CBI	ETI
Balance as at and for the period ended 30 September 2025			
Total Assets	49,128,026	20,587,445	118,053,187
Total Liabilities	41,676,651	17,476,181	108,984,254
Total Equity	7,451,375	3,111,264	9,068,933
Market Price per Share (QR)	20.18	0.97	0.09
Operating Income	1,726,479	519,097	6,379,285
Profit for the Period	611,093	97,804	1,654,473
Other comprehensive Income	127,506	4,219	1,260,603
Balance as at and for the period ended 30 September 2024			
Total Assets	47,244,398	20,809,649	96,683,161
Total Liabilities	40,144,945	17,745,602	90,795,821
Total Equity	7,099,453	3,064,047	5,887,340
Market Price per Share (QR)	17.11	0.98	0.05
Operating Income	1,726,172	523,929	5,408,749
Profit for the Period	610,888	228,653	1,239,740
Other Comprehensive Income / (Loss)	76,285	1,514	(1,379,451)
Group's share of profit in associates		2025	2024
Housing Bank for Trade and Finance		294,198	283,536
Commercial Bank International		28,159	102,984
Ecobank Transnational Incorporated		300,998	216,402
Other associates		29,881	16,864
		653,236	619,786

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12. INVESTMENTS IN ASSOCIATES (Continued)

Dividend received from associates	2025	2024
Housing Bank for Trade and Finance	187,158	199,778
Other associates	21,671	6,397
	208,829	206,175

13. PROPERTY AND EQUIPMENT

	Land & Buildings	Leasehold Improvements	Equipment & Furniture	Motor Vehicles	Total
Cost:					
Balance as at 1 January 2025	6,842,014	1,459,679	7,435,918	227,064	15,964,675
Additions	585,706	42,779	856,041	82,595	1,567,121
Disposals	(2,982)	(5,578)	(25,453)	(5,399)	(39,412)
Foreign Currency Translation / Others	150,442	107,618	442,287	(15,234)	685,113
	7,575,180	1,604,498	8,708,793	289,026	18,177,497
Accumulated Depreciation:					
Balance as at 1 January 2025	1,416,718	1,318,303	5,456,005	118,411	8,309,437
Charged during the Year	165,366	61,580	735,607	30,208	992,761
Disposals	(62)	(4,540)	(24,801)	(2,372)	(31,775)
Foreign Currency Translation / Others	92,190	76,837	278,210	(8,400)	438,837
	1,674,212	1,452,180	6,445,021	137,847	9,709,260
Net Carrying Amount as at 31 December 2025					
	5,900,968	152,318	2,263,772	151,179	8,468,237
Cost:					
Balance as at 1 January 2024	6,415,202	1,283,492	5,782,540	187,099	13,668,333
Additions	524,246	32,386	896,404	25,641	1,478,677
Disposals	(64,663)	(24,074)	(9,027)	(1,328)	(99,092)
Foreign Currency Translation / Others	(32,771)	167,875	766,001	15,652	916,757
	6,842,014	1,459,679	7,435,918	227,064	15,964,675
Accumulated Depreciation:					
Balance as at 1 January 2024	1,340,236	1,170,587	4,348,135	95,948	6,954,906
Charged during the Year	161,895	45,925	601,735	22,380	831,935
Disposals	(31,143)	(21,479)	(6,802)	(334)	(59,758)
Foreign Currency Translation / Others	(54,270)	123,270	512,937	417	582,354
	1,416,718	1,318,303	5,456,005	118,411	8,309,437
Net Carrying Amount as at 31 December 2024					
	5,425,296	141,376	1,979,913	108,653	7,655,238

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13. PROPERTY AND EQUIPMENT (Continued)

Details of right-of-use assets included in afore-mentioned class of assets are as follows:

	Land & Buildings	Equipment & Furniture	Motor Vehicles	Total
Balance as at 1 January 2025	381,291	2,195	21,498	404,984
Additions	451,500	-	72,601	524,101
Depreciation	(123,014)	(1,684)	(14,613)	(139,311)
Foreign Currency Translation / Others	(31,724)	69	(3,689)	(35,344)
Balance as at 31 December 2025	678,053	580	75,797	754,430

	Land & Buildings	Equipment & Furniture	Motor Vehicles	Total
Balance as at 1 January 2024	342,583	2,566	7,414	352,563
Additions	201,831	1,622	18,504	221,957
Disposals	(30,138)	-	-	(30,138)
Depreciation	(118,465)	(1,842)	(5,743)	(126,050)
Foreign Currency Translation / Others	(14,520)	(151)	1,323	(13,348)
Balance as at 31 December 2024	381,291	2,195	21,498	404,984

14. INTANGIBLE ASSETS

	Goodwill	Core Deposit Intangibles	Operating / other licences	Total
	(Note 14.1)		(Note 14.2)	
Cost				
Balance as at 1 January 2025	720,691	932,907	1,632,459	3,286,057
Foreign Currency Translation / Others	-	-	(190,849)	(190,849)
Additions	-	-	27,624	27,624
Balance as at 31 December 2025	720,691	932,907	1,469,234	3,122,832

Accumulated Amortisation

Balance as at 1 January 2025	-	(932,907)	(280,686)	(1,213,593)
Amortisation Charge	-	-	(56,269)	(56,269)
Balance as at 31 December 2025	-	(932,907)	(336,955)	(1,269,862)
Net Book Value as at 31 December 2025	720,691	-	1,132,279	1,852,970

Cost

Balance as at 1 January 2024	1,068,415	932,907	1,720,436	3,721,758
Foreign Currency Translation	(347,724)	-	(259,337)	(607,061)
Additions	-	-	171,360	171,360
Balance as at 31 December 2024	720,691	932,907	1,632,459	3,286,057

Accumulated Amortisation

Balance as at 1 January 2024	-	(857,927)	(221,230)	(1,079,157)
Amortisation Charge	-	(74,980)	(59,456)	(134,436)
Balance as at 31 December 2024	-	(932,907)	(280,686)	(1,213,593)
Net Book Value as at 31 December 2024	720,691	-	1,351,773	2,072,464

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14. INTANGIBLE ASSETS (Continued)

14.1 Goodwill

	2025	2024
QNB Egypt	531,031	531,031
Mansour Bank	100,335	100,335
QNB Indonesia	49,288	49,288
QNB Tunisia	40,037	40,037
Total	720,691	720,691

14.2 Operating / other licenses

	2025	2024
Operating license pertaining to acquisition of subsidiaries:		
QNB Turkiye	485,789	590,308
QNB Egypt	210,852	210,852
QNB Tunisia	14,953	14,953
Mansour Bank	5,739	5,739
QNB Indonesia	-	3,950
QNB Saglik Hayat Sigorta ve Emeklilik owned by QNB Turkiye	348,572	472,726
Other purchased licences / software	66,374	53,245
Total	1,132,279	1,351,773

Impairment Tests for Goodwill and Intangible Assets with Indefinite Lives

The Group performed its annual impairment test in accordance with its accounting policy and performed a sensitivity analysis of the underlying assumptions used in the value-in-use calculations. The recoverable amounts of cash-generating units were higher than the carrying amounts. Consequently, no impairment was considered necessary as at the end of the reporting period (2024:Nil).

	2025	2024
Remaining amortisation period of intangible assets with finite lives (years)	1 to 8	1 to 4

Recoverable amount of goodwill and other intangible assets with indefinite useful life for QNB Egypt, which includes, corporate and consumer banking CGUs, is calculated using value-in-use method based on following inputs.

	2025	2024
Discount rate, %	13.8%	14.6%
Terminal growth rate, %	4.9%	5.1%
Period for cash flow estimates, in years	5	5

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15. OTHER ASSETS	2025	2024
Prepaid Expenses	3,432,753	2,793,209
Positive Fair Value of Derivatives (Note 36)	9,531,816	7,517,972
Sundry Debtors	2,010,534	743,682
Deferred Tax Asset (Note 32)	169,124	357,950
Properties acquired against debt	258,024	284,270
Accrued fees and commission	305,604	206,022
Transition / clearing balances	708,650	979,030
Income taxes receivable	50,627	57,826
Other taxes receivable	19,150	6,222
Capital expenditure in progress	148,769	117,630
Others	891,124	674,188
Total	17,526,175	13,738,001
16. DUE TO BANKS	2025	2024
Balances Due to Central Banks	1,402,853	1,294,838
Current Accounts	313,944	1,370,762
Deposits	104,211,840	128,240,176
Repurchase Agreements	33,057,014	36,422,903
Interest Payable	3,438,732	3,874,359
Total	142,424,383	171,203,038
17. CUSTOMER DEPOSITS	2025	2024
a) By Type		
Current and Call Accounts	177,563,886	153,187,921
Saving Accounts	30,550,286	25,834,060
Time Deposits	738,545,773	697,905,467
Interest Payable	8,752,392	10,082,164
Total	955,412,337	887,009,612
b) By Sector	2025	2024
Government	44,711,052	41,614,237
Government Agencies	193,726,967	175,667,209
Individuals	163,950,585	146,393,101
Corporate	544,271,341	513,252,901
Interest Payable	8,752,392	10,082,164
Total	955,412,337	887,009,612
18. DEBT SECURITIES	2025	2024
Face value of bonds	46,799,623	39,114,354
Less: Unamortised premium / discount	(329,275)	(678)
Interest Payable	635,452	534,541
Total	47,105,800	39,648,217
The following table shows movement of the debt securities issued by the Group as at the end of the reporting period:		
	2025	2024
Balance as at 1 January	39,648,217	36,288,867
Issuances during the year	16,552,758	8,630,395
Repayments	(9,091,959)	(7,567,728)
Interest accrued	166,567	544,131
Other movements / Foreign exchange translation	(169,783)	1,752,552
Balance as at 31 December	47,105,800	39,648,217

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18. DEBT SECURITIES (Continued)

The following table shows the maturity profile of the debt securities outstanding as at the end of the reporting period.

Year of Maturity	2025	2024
2025	-	10,388,940
2026	11,096,639	4,961,206
2027	4,771,270	3,638,137
2028	2,984,614	619,632
2029	9,634,268	9,619,590
2030	7,755,390	-
2033	1,104,994	1,105,177
2047	3,388,566	3,227,206
2048	3,725,276	3,542,821
2060	2,644,783	2,545,508
Total	47,105,800	39,648,217

The above debt securities are denominated in USD, GBP, EUR, QAR and AUD and comprise of fixed and floating interest rates.

19. OTHER BORROWINGS

The following table shows the movement in other borrowings issued by the Group as at the end of the reporting period:

	2025	2024
Balance as at 1 January	33,867,536	29,400,073
Issuances during the year	31,710,410	11,079,454
Repayments	(8,827,416)	(5,746,872)
Other movements / Foreign exchange translation	301,210	(870,297)
Interest accrued	1,220	5,178
Balance as at 31 December	57,052,960	33,867,536

The following table shows the maturity profile of the other borrowings outstanding as at the end of the reporting period.

Year of Maturity	2025	2024
2025	-	9,243,864
2026	15,962,792	14,999,432
2027	15,211,578	8,114,419
2028	9,170,867	8,180
2029	14,337,780	1,501,641
2030	2,369,943	-
Total	57,052,960	33,867,536

The above are mainly denominated in USD, EUR, CNY and EGP and comprise of fixed and floating interest rates.

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20. OTHER LIABILITIES	2025	2024
Expense Payable	3,388,785	2,769,947
Other Provisions (Note 21)	699,508	594,923
Negative Fair Value of Derivatives (Note 36)	8,552,711	9,914,747
Unearned Revenue	2,973,238	2,692,171
Social and Sports Fund	263,916	296,440
Deferred Tax Liability (Note 32)	472,912	51,547
Margin Accounts	1,785,581	2,279,840
Allowance for Impairment for Loan Commitments and Financial Guarantees	1,210,682	1,109,119
Lease liabilities (Note 20.1)	576,230	398,346
Sundry Creditors	2,794,725	1,793,578
Acceptances	30,371,742	17,515,213
Pay Warrants	130,413	171,129
Liability for Coupon payment on Additional Tier 1 Capital	1,150,000	1,150,000
Items in the course of transmission	1,669,179	2,858,416
Income Tax Payable	2,649,993	1,052,636
Other Tax Payable	467,284	800,102
Provision for Insurance Policyholders' rights	787,563	642,098
Others	4,690,108	6,312,929
Total	64,634,570	52,403,181

20.1 Breakdown of Lease Liabilities	2025	2024
Current portion	40,629	53,057
Non-current portion	535,601	345,289
	576,230	398,346

21. OTHER PROVISIONS	Staff Indemnity	Legal Provision	Other Provision	Total
Balance as at 1 January 2025	388,407	23,653	182,863	594,923
Foreign Currency Translation	(19,882)	(864)	(6,161)	(26,907)
Provisions Made, net	125,363	30,501	69,299	225,163
	493,888	53,290	246,001	793,179
Provisions Paid, Written off or Transferred	(52,450)	(33,736)	(7,485)	(93,671)
Balance as at 31 December 2025	441,438	19,554	238,516	699,508
Balance as at 1 January 2024	369,781	29,765	119,028	518,574
Foreign Currency Translation	(42,371)	(2,738)	(8,277)	(53,386)
Provisions Made, net	104,245	46,102	112,531	262,878
	431,655	73,129	223,282	728,066
Provisions Paid, Written off or Transferred	(43,248)	(49,476)	(40,419)	(133,143)
Balance as at 31 December 2024	388,407	23,653	182,863	594,923

22. EQUITY

a) Issued Capital

The authorised, issued and fully paid up share capital of the Bank totalling QR9,236 million consists of 9,236,428,570 ordinary shares of QR1 each. Qatar Investment Authority holds 50% of the ordinary shares of the Bank with the remaining 50% are available for members of the public. All shares issued are of the same class and carry equal rights.

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22. EQUITY (Continued)

b) Treasury Shares

On 11 September 2024, the Board of Directors of Qatar National Bank (Q.P.S.C.) approved to buy back a percentage of the Bank's shares for a value up to QR 2.9 billion.

On 29 September 2024, the Group announced that it has obtained all applicable approvals from Qatar Central Bank and Qatar Financial Market Authority to proceed with its share repurchase. The Group commenced share repurchases from 9 October 2024. The following table summarizes the shares repurchased until the end of the reporting year.

	2025	2024
Total number of shares repurchased, cumulative	123,102,516	38,330,000
Average price of shares repurchased, per share (Qatari Riyal)	16.93	17.24
Total Value of Shares Repurchased, cumulative (thousands of Qatari Riyal)	2,083,635	660,730
Total Value of Shares Repurchased, during the year (thousands of Qatari Riyal)	1,422,905	660,730
Weighted average number of shares purchased during the year (for the purpose of EPS calculation)	63,260,882	4,360,066

c) Legal Reserve

In accordance with Qatar Central Bank Law, at least 10% of the profit for the year is required to be transferred to the legal reserve until the reserve equals 100% of the paid up capital. This reserve is not available for distribution, except in circumstances specified in the Qatar Commercial Companies Law and after Qatar Central Bank approval. When bonus shares are proposed, an increase in the legal reserve is proposed equivalent to the increase in capital to enhance the financial position of the Group.

The proceeds received from the rights issue, net of any directly attributable transaction costs, are directly credited to share capital (nominal value of shares) and legal reserve (share premium on rights issue) when shares have been issued higher than their nominal value.

d) Risk Reserve

In accordance with Qatar Central Bank regulations, a risk reserve is made to cover contingencies on loans and advances and financing activities, with a minimum requirement of 2.5% of the total direct facilities after excluding provisions for credit losses, deferred profits, exposures granted to or guaranteed by the Government and exposures against cash collaterals.

e) Fair Value Reserve	Hedges of a Net Investment in Foreign Operation	Cash Flow Hedges	Fair Value Through Other Comprehensive Income	Total
Balance as at 1 January 2025	-	(733,548)	(469,650)	(1,203,198)
Foreign Currency Translation	-	(7,197)	79,111	71,914
Revaluation Impact	-	680,571	836,253	1,516,824
Reclassified to Income Statement	-	-	(225,152)	(225,152)
Other movements	-	114	-	114
Net Movement during the Year	-	680,685	611,101	1,291,786
Balance as at 31 December 2025	-	(60,060)	220,562	160,502

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22. EQUITY (Continued)

e) Fair Value Reserve (continued)

	Hedges of a Net Investment in Foreign Operation	Cash Flow Hedges	Fair Value Through Other Comprehensive Income	Total
Balance as at 1 January 2024	181,448	(370,523)	(398,702)	(587,777)
Foreign Currency Translation	-	(19,003)	56,924	37,921
Revaluation Impact	-	(343,943)	(101,784)	(445,727)
Reclassified to Income Statement	-	-	(26,126)	(26,126)
Other movements	(181,448)	(79)	38	(181,489)
Net Movement during the Year	(181,448)	(344,022)	(127,872)	(653,342)
Balance as at 31 December 2024	-	(733,548)	(469,650)	(1,203,198)

f) Foreign Currency Translation Reserve

The translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations.

	2025	2024
QNB Turkiye	(10,876,273)	(11,705,643)
QNB Egypt	(15,330,529)	(15,782,305)
QNB Tunisia	(222,894)	(243,854)
Mansour Bank	(72,839)	(73,198)
QNB Indonesia	(454,392)	(413,050)
QNB Syria	(421,831)	(425,042)
Enpara Turkiye	71,476	-
Other international operations	(1,558,132)	(1,573,955)
Total	(28,865,414)	(30,217,047)

g) Other Reserves

Other reserves represent mainly a general reserve which, in accordance with the Bank's Articles of Association, shall be employed according to a resolution of the General Assembly upon the recommendation from the Board of Directors and after Qatar Central Bank approval. Currency translation adjustments and share of changes recognised directly in associates' equity are not available for distribution. Details of other reserves are as follows:

	2025	2024
General Reserve	1,775,994	1,688,162
Share of Changes Recognised Directly in Associates' Equity, excluding Share of Profit	(2,549,541)	(2,804,372)
Total	(773,547)	(1,116,210)

h) Retained Earnings

Retained earnings include the Group's share in profit of associates. These profits are distributable to the shareholders only to the extent of the cash dividend received.

i) Dividend

The table below shows the details of cash dividends:

For the year ended 31 December 2025	Dividend type	Status	Date of Eligibility	Dividend per share (QR)	Total Dividend (QR 000)
First half ended 30 June 2025	Interim	Paid	17 July 2025	0.350	3,191,380
Second half ended 31 December 2025	Final	Proposed	Note below	0.375	3,417,497
Total for 2025				0.725	6,608,877

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22. EQUITY (Continued)

i) Dividend (continued)

For the year ended 31 December 2024	Dividend type	Status	Date of Eligibility	Dividend per share (QR)	Total Dividend (QR 000)
First half ended 30 June 2024	Interim	Paid	17 July 2024	0.33	3,048,021
Second half ended 31 December 2024	Final	Paid	24 February 2025	0.37	3,391,575
Total for 2024				0.70	6,439,596

For the year ended 31 December 2023

For year ended 31 December 2023	Final	Paid	12 February 2024	0.65	6,003,679
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The proposed final dividend for 2025 is subject to the approval of Qatar Central Bank and the General Assembly.

The proposed final dividend for second half of 2025 has been computed based on total shares issued, net of shares repurchased, until the end of the reporting period.

23. NON-CONTROLLING INTERESTS

	2025	2024
QNB Syria	329,379	315,475
QNB Indonesia	17,373	22,136
Mansour Bank	812,588	572,486
QNB Tunisia	(8)	(2)
QNB Egypt	430,011	309,226
QNB Turkiye	39,831	20,580
Enpara Turkiye	292	-
	1,629,466	1,239,901

The ownership of non-controlling interests are as follows:

	2025	2024
QNB Syria	49.19%	49.19%
QNB Indonesia	8.43%	8.43%
Mansour Bank	45.81%	45.81%
QNB Tunisia	0.002%	0.002%
QNB Egypt	5.03%	5.03%
QNB Turkiye	0.12%	0.12%
Enpara Turkiye	0.12%	0.12%

24. INSTRUMENTS ELIGIBLE FOR ADDITIONAL TIER 1 CAPITAL

In 2016, QNB raised Additional Tier 1 Perpetual Capital ('Note') by issuing unsecured perpetual non-cumulative unlisted note for an amount of QR10 billion. In 2018, QNB issued another series of Additional Tier 1 Perpetual Capital ('Note') for an amount of QR10 billion with similar terms and conditions as described below.

The distributions (i.e. coupon payments) are discretionary and non-cumulative and payable annually until the call date being six years from date of issuance.

These Notes rank junior to the QNB's existing unsubordinated obligations including existing depositors, pari-passu to all current and future subordinated obligations and senior to the ordinary shares issued by the Bank. These Notes have no fixed redemption date and the Bank can only redeem the Notes in the limited circumstances and other general redemption conditions solely at the Bank's discretion. The Bank might be required to write-off the Note, if a "loss absorption" event is triggered. These Notes have been classified within total equity.

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25. INTEREST INCOME	2025	2024
Due from Central Banks	423,484	936,692
Due from Banks	13,885,256	11,216,095
Debt Securities	18,139,727	19,098,042
Loans and Advances	92,563,915	94,071,883
Total	125,012,382	125,322,712

The amounts reported above include interest income, calculated using the effective interest method, that relate to the following items:

	2025	2024
Financial assets measured at amortised cost	117,184,141	117,559,320
Financial assets measured at fair value	7,828,241	7,763,392
Total	125,012,382	125,322,712

26. INTEREST EXPENSE	2025	2024
Due to Banks	22,665,322	20,612,821
Customer Deposits	62,368,684	66,157,291
Debt Securities	1,707,140	1,527,534
Lease liabilities	76,466	41,141
Others	2,416,931	4,164,606
Total	89,234,543	92,503,393

27. FEE AND COMMISSION INCOME	2025	2024
Loans and Advances	1,051,126	973,574
Off-Balance Sheet Items	902,854	891,791
Bank Services	6,373,555	5,221,550
Investment Activities for Customers	896,842	673,087
Others	313,274	203,042
Total	9,537,651	7,963,044

28. NET FOREIGN EXCHANGE GAIN	2025	2024
Dealing in Foreign Currencies	1,818,452	231,351
Revaluation of Assets and Liabilities	(1,145,434)	3,004,132
Revaluation of Derivatives	1,712,954	(419,601)
Total	2,385,972	2,815,882

29. INCOME FROM INVESTMENT SECURITIES	2025	2024
Net Gain from Sale of Investments Measured at Amortised Cost	-	1,100
Net Gain from Sale of Investments Measured at Fair Value	328,215	129,268
Dividend Income	142,150	99,217
Changes in Fair Value of Financial Assets measured at Fair Value through Profit or Loss	205,800	135,124
Total	676,165	364,709

30. STAFF EXPENSES	2025	2024
Staff Costs	5,159,870	4,700,082
Staff Pension Fund Costs	105,415	92,146
Staff Indemnity Costs	125,363	104,245
Total	5,390,648	4,896,473

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31. OTHER EXPENSES

	2025	2024
Training	77,667	80,079
Advertising	485,086	466,145
Professional Fees	374,975	344,930
Communication and Insurance	655,002	547,736
Occupancy and Maintenance	531,953	434,593
Short-term Leasing	31,856	31,856
Computer and IT Costs	1,113,752	898,821
Printing and Stationery	83,453	94,142
Directors' Fees	25,500	23,200
Others	655,512	582,443
Total	4,034,756	3,503,945

32. INCOME TAXES

	2025	2024
Current Income Tax	2,830,906	2,395,856
Deferred Tax Charge	444,005	446,654
Adjustments to Prior Period Corporate Taxes	(1,356)	(18,434)
Pillar Two Taxes - Qatar	1,393,587	-
Pillar Two Taxes - Outside Qatar	2,028	-
Income Tax Expense	4,669,170	2,824,076
Profit Before Tax	22,022,946	19,766,518
Less: Profit not Subject to Tax	-	(13,762,539)
Profit Subject to Tax	22,022,946	6,003,979
Weighted Average Tax Rates	15.57%	24.16%
Tax Calculated Based on the Weighted Average Tax Rate	3,430,005	1,450,367
Effect of Income not Subject to Taxation	(7,995)	(44,987)
Effect of Expenses not Deductible For Tax Purposes	1,248,516	1,437,130
Adjustments to Prior Periods Corporate Taxes	(1,356)	(18,434)
Income Tax Expense	4,669,170	2,824,076

Movement in Deferred Tax Balances

As at and for the year ended 31 December 2025	Net balance as at 1 January 2025	Recognised in			Deferred Tax		
		income statement	other compreh- ensive income	Net	Asset	Liability	
Expected Credit Losses	745,881	34,228	4,729	784,838	784,838	-	
Property and Equipment	310,154	(189,143)	(121)	120,890	120,890	-	
Employee Related Accruals	137,588	35,394	(123)	172,859	172,859	-	
Unearned Revenue	72,731	12,416	-	85,147	85,147	-	
Investment Securities	(440,376)	(46,827)	(11,566)	(498,769)	-	(498,769)	
Tax Losses Carried Forward	30,817	15,185	58,843	104,845	104,845	-	
Others	(550,392)	(305,258)	(217,948)	(1,073,598)	-	(1,073,598)	
Offsetting					(1,099,455)	1,099,455	
Deferred tax assets / (liabilities)	306,403	(444,005)	(166,186)	(303,788)	169,124	(472,912)	

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32. INCOME TAXES (Continued)

Movement in Deferred Tax Balances (Continued)

As at and for the year ended 31 December 2024	Net balance as at 1 January 2024	Recognised in		Deferred Tax		
		income statement	other compreh- ensive income	Net	Asset	Liability
Expected Credit Losses	804,324	(58,443)	-	745,881	755,894	(10,013)
Property and Equipment	330,550	(20,396)	-	310,154	322,912	(12,758)
Employee Related Accruals	130,661	1,284	5,643	137,588	128,294	9,294
Unearned Revenue	75,080	(2,349)	-	72,731	72,731	-
Investment Securities	(88,711)	(371,710)	20,045	(440,376)	(410,060)	(30,316)
Tax Losses Carried Forward	51,614	(20,797)	-	30,817	30,817	-
Others	(391,323)	25,757	(184,826)	(550,392)	(542,638)	(7,754)
Deferred tax assets / (liabilities)	912,195	(446,654)	(159,138)	306,403	357,950	(51,547)
Expiry of deferred tax recognised on carried forward tax losses					2025	2024
2026 - 2030					104,845	30,817
					104,845	30,817

Impact of Pillar Two Legislation

Qatar, the tax jurisdiction of the parent company, has adopted the Organisation for Economic Co-operation and Development's Base Erosion and Profit Shifting Pillar Two Global Anti-Base Erosion Rules (OECD's BEPS GloBE Rules) with effect from 1 January 2025.

In particular, the Domestic Minimum Top-Up Tax (DMTT) and the Income Inclusion Rule (IIR) mechanisms were introduced into domestic legislation with the aim to ensure that large multinational enterprises like QNB Group maintain a minimum effective tax rate of 15% calculated on the profits in every jurisdiction that they operate.

The Group has performed an assessment of its potential exposure to Pillar Two Taxes based on the annual Country-by-Country (CbC) Reports and 2025 financial information for the constituent entities in the Group. The Group has considered the Transitional CbC Reporting Safe Harbour (TCSH) relief under the OECD's BEPS GloBE Rules. Based on the analysis, most jurisdictions meet the TCSH and therefore the Pillar Two Tax is deemed to be zero in those jurisdictions. The jurisdictions that do not meet the TCSH are subject to detailed Pillar Two Top-Up Tax calculation based on DMTT rules implemented in the local tax jurisdiction or via the IIR mechanism in Qatar.

The preceding table shows the Pillar Two Taxes accrued by the Group based on the applicable rules under the OECD's BEPS GloBE Rules adopted in relevant tax jurisdictions.

The Group continues to follow Pillar Two Tax legislative developments, as further countries enact the Pillar Two Tax rules into their domestic legislation, to evaluate the potential future impact on its consolidated income statement, financial position and cash flows.

The Group has applied the mandatory exception to recognizing and disclosing information about deferred tax assets and liabilities arising from Pillar Two Taxes.

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33. BASIC AND DILUTED EARNINGS PER SHARE

Earnings per share for the Group is calculated by dividing profit for the year attributable to equity holders of the Bank, further adjusted for the dividend appropriation for instruments eligible for additional Tier 1 Capital, by the weighted average number of ordinary shares in issue during the year.

	2025	2024
Profit for the Year Attributable to Equity Holders of the Bank	17,000,100	16,716,882
Less: Dividend Appropriation for Instruments Eligible for Additional Tier 1 Capital	(1,150,000)	(1,150,000)
Net Profit for the Year Attributable to Equity Holders of the Bank	15,850,100	15,566,882
Weighted Average Number of Shares (Note 33.1)	9,134,837,688	9,232,068,504
Earnings Per Share (QR) - Basic and Diluted	1.74	1.69
33.1 Weighted Average Number of Shares	2025	2024
Number of Shares at the beginning of the year	9,198,098,570	9,236,428,570
Weighted Average Number of Shares repurchased during the year (note 22(b))	(63,260,882)	(4,360,066)
Weighted Average Number of Shares outstanding during the year	9,134,837,688	9,232,068,504

34. CONTINGENT LIABILITIES

	2025	2024
Unutilised Credit Facilities	205,465,167	156,578,487
Guarantees	87,238,920	80,259,624
Letters of Credit	39,187,805	47,423,105
Others	6,394,161	6,962,100
Total	338,286,053	291,223,316

Unutilised Credit Facilities

Commitments to extend credit represent contractual commitments to make loans and revolving credits. The majority of these expire in the next year. Since commitments may expire without being drawn upon, the total contractual amounts do not necessarily represent future cash requirements.

Guarantees and Letters of Credit

Guarantees and letters of credit commit the Group to make payments on behalf of customers in the case of a specific event. Guarantees and standby letters of credit carry the same credit risk as loans.

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35. GEOGRAPHICAL DISTRIBUTION

	Qatar	Other GCC Countries	Europe	North America	Others	Total
Balance as at 31 December 2025						
Cash and Balances with						
Central Banks	34,132,197	2,689,549	28,243,453	-	14,423,968	79,489,167
Due from Banks	40,668,070	3,761,615	8,294,610	11,585,757	6,054,754	70,364,806
Loans and Advances to Customers	793,043,307	20,813,239	111,384,753	22,921,534	69,916,019	1,018,078,852
Investments	105,429,760	10,411,591	36,365,163	1,848,563	41,511,139	195,566,216
	973,273,334	37,675,994	184,287,979	36,355,854	131,905,880	1,363,499,041
Other Assets						27,847,382
Total Assets						1,391,346,423
Due to Banks	10,920,725	33,664,429	41,473,214	8,665,032	47,700,983	142,424,383
Customer Deposits	522,438,528	47,701,193	191,801,340	3,216,861	190,254,415	955,412,337
Debt Securities	-	-	36,981,772	-	10,124,028	47,105,800
Other Borrowings	3,296,180	5,118,075	37,384,041	-	11,254,664	57,052,960
	536,655,433	86,483,697	307,640,367	11,881,893	259,334,090	1,201,995,480
Other Liabilities						64,634,570
Total Equity						124,716,373
Total Liabilities and Equity						1,391,346,423
Guarantees	55,650,415	6,202,850	20,698,511	-	4,687,144	87,238,920
Letters of Credit	25,924,871	1,085,451	4,452,449	-	7,725,034	39,187,805
Unutilised Credit Facilities	23,939,758	2,284,654	156,415,328	-	22,825,427	205,465,167
Balance as at 31 December 2024						
Cash and Balances with						
Central Banks	42,712,661	1,581,552	26,477,498	-	13,763,719	84,535,430
Due from Banks	59,717,629	2,728,165	14,502,830	10,937,118	8,087,953	95,973,695
Loans and Advances to Customers	714,565,288	16,714,585	118,894,213	6,608,189	53,975,476	910,757,751
Investments	101,935,872	8,854,405	33,703,301	8,322,998	30,367,475	183,184,051
	918,931,450	29,878,707	193,577,842	25,868,305	106,194,623	1,274,450,927
Other Assets						23,465,703
Total Assets						1,297,916,630
Due to Banks	20,698,292	42,982,085	59,451,557	3,061,191	45,009,913	171,203,038
Customer Deposits	512,621,164	27,566,905	187,556,152	3,792,250	155,473,141	887,009,612
Debt Securities	-	-	29,976,558	-	9,671,659	39,648,217
Other Borrowings	-	5,122,915	22,523,366	-	6,221,255	33,867,536
	533,319,456	75,671,905	299,507,633	6,853,441	216,375,968	1,131,728,403
Other Liabilities						52,403,181
Total Equity						113,785,046
Total Liabilities and Equity						1,297,916,630
Guarantees	52,818,081	4,602,681	18,429,375	-	4,409,487	80,259,624
Letters of Credit	31,510,587	1,457,648	7,917,261	-	6,537,609	47,423,105
Unutilised Credit Facilities	25,152,991	1,540,843	112,439,218	-	17,445,435	156,578,487

Other assets includes property and equipment and intangible assets.

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36. DERIVATIVES

The following table shows the positive and negative fair values of derivative financial instruments, together with the notional amounts analysed by the term to maturity. The notional amounts, which provide an indication of the volumes of the transactions outstanding at the year end, do not necessarily reflect the amounts of future cash flows involved. These notional amounts, therefore, are neither indicative of the Group's exposure to credit risk, which is generally limited to the positive fair value of the derivatives, or market risk.

	Positive Fair Value	Negative Fair Value	Notional Amount	Notional / Expected amount by term to maturity			
				Within 3 Months	3 - 12 Months	1-5 Years	More than 5 Years
At 31 December 2025:							
Derivatives Held for Trading:							
Forward Foreign Exchange							
Contracts	562,419	418,944	190,595,297	118,205,931	67,123,455	5,265,911	-
Interest Rate Swaps	178,550	93,408	68,137,675	8,975,817	15,380,821	34,557,435	9,223,602
Cross Currency Swaps	735,073	495,670	89,731,547	82,336,107	5,443,598	1,951,842	-
Options / Others	106,080	70,780	13,641,976	10,084,244	3,446,565	111,167	-
Derivatives Held as Cash Flow							
Hedges:							
Interest Rate Swaps	325,698	23,288	13,635,290	736,171	2,751,666	8,530,346	1,617,107
Cross Currency Swaps	893,173	1,111,005	53,466,660	6,698,884	7,026,263	37,002,868	2,738,645
Derivatives Held as Fair Value							
Hedges:							
Interest Rate Swaps	6,421,216	6,294,409	33,915,882	984,281	1,137,301	16,432,567	15,361,733
Cross Currency Swaps	309,607	45,207	5,747,203	-	1,132,512	4,614,691	-
Total	9,531,816	8,552,711	468,871,530	228,021,435	103,442,181	108,466,827	28,941,087
At 31 December 2024:							
Derivatives Held for Trading:							
Forward Foreign Exchange							
Contracts	488,666	2,159,672	168,319,214	123,290,279	41,549,542	3,479,393	-
Interest Rate Swaps	320,936	195,094	76,400,918	6,866,815	8,262,953	46,923,120	14,348,030
Cross Currency Swaps	154,343	234,505	40,290,805	36,761,874	3,258,332	270,599	-
Options	51,959	109,428	7,913,060	4,442,353	3,397,779	72,928	-
Derivatives Held as Cash Flow							
Hedges:							
Interest Rate Swaps	657,648	146,685	25,910,804	324,449	2,809,790	19,907,890	2,868,675
Cross Currency Swaps	62,799	1,441,176	47,173,010	198,333	12,696,076	27,916,353	6,362,248
Derivatives Held as Fair Value							
Hedges:							
Interest Rate Swaps	5,567,163	5,516,876	19,312,176	503,523	12,223	3,981,176	14,815,254
Cross Currency Swaps	214,458	111,311	3,533,516	-	379,696	3,153,820	-
Total	7,517,972	9,914,747	388,853,503	172,387,626	72,366,391	105,705,279	38,394,207

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36. DERIVATIVES (Continued)	2025	2024
Cash collaterals / margin provided for derivative transactions Included as part of Due from Banks	7,849,196	9,699,434
Cash collaterals / margin received for derivative transactions Included as part of Due to Banks	1,706,430	1,242,087

Swaps

Swaps are commitments to exchange one set of cash flows for another. In the case of interest rate swaps, counterparties generally exchange fixed and floating interest payments in a single currency without exchanging principal. In the case of currency swaps, fixed interest payments and principal are exchanged in different currencies. In the case of cross-currency interest rate swaps, principal, fixed and floating interest payments are exchanged in different currencies. In the case of credit default swaps the counterparties agree to make payments with respect to defined credit events based on specified notional amounts.

Forwards and futures

Forwards and futures are contractual agreements to either buy or sell a specified currency, commodity or financial instrument at a specified price and date in the future. Forwards are customised contracts transacted in the over-the-counter market. Foreign currency and interest rate futures are transacted in standardised amounts on regulated exchanges and changes in future contract values are settled daily.

Forward rate agreements

Forward rate agreements are individually negotiated interest rate futures that call for a cash settlement of the difference between a contracted interest rate and the market rate on a specified future date, on a notional principal for an agreed period of time.

Options

Options are contractual agreements under which the seller (writer) grants the purchaser (holder) the right, but not the obligation, to either buy or sell at fixed future date or at any time during a specified period, a specified amount of a currency, commodity or financial instrument at a pre-determined price.

Caps and floors

An interest rate cap or floor is a contractual arrangement under which the buyer receives money at the end of each specific period, in which the agreed interest rate exceeds or is below the agreed strike price of the cap or floor.

Derivatives Held for Hedging Purposes

The Group has adopted a comprehensive system for the measurement and management of risk. Part of the risk management process involves reducing the Group's exposure to fluctuations in foreign exchange rates and interest rates to acceptable levels within the guidelines issued by the Qatar Central Bank. The Group has established levels of currency risk by setting limits on counterparty and currency position exposures. Positions are monitored on a daily basis and hedging strategies are used to ensure positions are maintained within the established limits. The Group has established a level of interest rate risk by setting limits on interest rate gaps for stipulated periods. Asset and liability interest rate gaps are reviewed on a periodic basis and hedging strategies are used to reduce interest rate gaps within the established limits.

As part of its asset and liability management, the Group uses derivatives for hedging purposes in order to adjust its own exposure to currency and interest rate risks. This is generally achieved by hedging specific transactions in the consolidated statement of financial position.

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36. DERIVATIVES (Continued)

Derivatives Held for Hedging Purposes (Continued)

The Group uses interest rate swaps to hedge against the cash flow risk arising on certain floating rate liabilities. In such cases, the hedging relationship and objective, including details of the hedged items and hedging instruments, are formally documented and the transactions are accounted for as cash flow hedges.

The Group uses interest rate swap contracts to mitigate part of the risk of a potential increase in the fair value of its fixed rate customer's deposits in foreign currencies to the extent caused by declining market interest rates. These transactions are accounted as fair value hedges.

Derivatives Held for Trading Purposes

Most of the Group's derivative trading activities relate to sales, positioning and arbitrage. Sales activities involve offering products to customers in order to enable them to transfer, modify or reduce current and future risks. Positioning involves managing market risk positions with the expectation of profiting from favourable movements in prices, rates or indices. Arbitrage involves identifying and profiting from price differentials between markets or products. The Group also uses forward foreign exchange contracts and currency swaps to hedge against specifically identified currency risks.

37. MUTUAL FUNDS AND FUNDS UNDER MANAGEMENT

As part of the Group's investment activities, the following mutual funds were marketed by the Group:

	2025	2024
Funds Marketed	4,543,865	3,018,380

The Group's investment activities also include management of certain investment funds, as follows:

	2025	2024
Third Party Funds Under Management	95,907,666	80,100,733

The financial statements of above mentioned funds are not consolidated with the financial statements of the Group as these funds have no recourse to the general assets of the Group and the Group has no recourse to the assets of the funds.

38. RELATED PARTIES

The Group has transactions in the ordinary course of business with directors, officers of the Group and entities over which they have significant influence and control. The key management personnel are those persons having authority and responsibility in making financial and operating decisions. At the statement of financial position date, such significant balances included:

	2025	2024
Statement of Financial Position Items		

Loans and Advances	6,574,974	3,424,377
Deposits	2,045,175	1,762,858
Contingent Liabilities and Other Commitments	219,677	77,547

Income Statement Items

Interest and Commission Income	316,522	198,691
Interest and Commission Expense	85,124	92,850

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38. RELATED PARTIES (Continued)	2025	2024
Associates		
Due from banks	1,025,258	1,116,667
Interest and Commission Income	53,499	65,412
Due to banks	1,792	167,333
Interest and Commission Expense	174	898
Compensation of key management personnel		
Salaries and Other Benefits	53,708	49,985
End of Service Indemnity Benefits	3,478	3,338
Transactions with Government of Qatar		
Loans and advances	85,100,395	87,005,977
Customer deposits	28,140,821	22,764,845

All the transactions with the related parties are substantially on the same terms, including interest rates and collateral, as those prevailing in comparable transactions with unrelated parties, in accordance with QCB regulations.

39. CASH AND CASH EQUIVALENTS

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise the following balances:

	2025	2024
Cash and Balances with Central Banks	22,926,616	25,564,937
Due from Banks Maturing in Three Months	63,983,851	85,643,954
Total	<u>86,910,467</u>	<u>111,208,891</u>

Cash and balances with Central Banks do not include mandatory reserve deposits.

40. COMPARATIVE FIGURES

Certain prior year amounts have been reclassified for better presentation in order to conform with the current year presentation.

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PARENT COMPANY

The statement of financial position and income statement of the parent company are presented below:

(i) Statement of Financial Position as at 31 December:

	2025	2024
ASSETS		
Cash and Balances with Central Banks	39,110,235	46,449,576
Due from Banks	60,747,632	88,852,212
Loans and Advances to Customers	864,969,336	784,771,835
Investment Securities	131,901,297	124,762,038
Investments in Subsidiaries and Associates	36,897,249	35,640,567
Property and Equipment	3,938,358	3,784,372
Other Assets	11,803,701	10,022,979
Total Assets	<u>1,149,367,808</u>	<u>1,094,283,579</u>
LIABILITIES		
Due to Banks	151,427,355	173,576,984
Customer Deposits	778,191,623	738,302,433
Other Borrowings	51,434,824	29,731,939
Other Liabilities	46,881,646	36,231,241
Total Liabilities	<u>1,027,935,448</u>	<u>977,842,597</u>
EQUITY		
Issued Capital	9,236,429	9,236,429
Treasury Shares	(2,083,635)	(660,730)
Legal Reserve	25,326,037	25,326,037
Risk Reserve	15,000,000	13,000,000
Fair Value Reserve	(59,517)	(1,040,339)
Foreign Currency Translation Reserve	(1,583,271)	(1,606,912)
Other Reserves	(780,416)	(1,035,247)
Retained Earnings	56,376,733	53,221,744
Total Equity Attributable to Equity Holders of the Bank	<u>101,432,360</u>	<u>96,440,982</u>
Instruments Eligible for Additional Tier 1 Capital	20,000,000	20,000,000
Total Equity	<u>121,432,360</u>	<u>116,440,982</u>
Total Liabilities and Equity	<u>1,149,367,808</u>	<u>1,094,283,579</u>

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(ii) Income Statement for the Year Ended 31 December:

	2025	2024
Interest Income	60,530,313	68,749,064
Interest Expense	(39,707,420)	(47,730,575)
Net Interest Income	20,822,893	21,018,489
Fee and Commission Income	3,283,714	3,100,429
Fee and Commission Expense	(1,314,652)	(1,132,632)
Net Fee and Commission Income	1,969,062	1,967,797
Net Foreign Exchange Gain	981,768	994,790
Income from Investment Securities	345,719	246,976
Other Operating Income	132	129
Operating Income	24,119,574	24,228,181
Staff Expenses	(2,161,685)	(2,083,758)
Depreciation	(189,583)	(182,661)
Other Expenses	(1,798,157)	(1,595,497)
Net ECL / Impairment Losses on Loans and Advances to Customers	(5,329,600)	(5,610,216)
Net ECL / Impairment Recoveries / (Losses) on Investment Securities	25,307	(11,874)
Net ECL / Impairment Recoveries / (Losses) on Other Financial Assets	56,168	(374,639)
Amortisation	(600,000)	(300,000)
Other Provisions	(7,312)	(41,518)
Profit Before Income Taxes	14,114,712	14,028,018
Income Tax Expense	(1,481,203)	(37,063)
Profit for the Year	12,633,509	13,990,955

(iii) Accounting Policies for Financial Information of the Parent Bank

Statement of financial position and income statement of the parent bank are prepared using the same accounting policies followed for the consolidated financial statements except for investment in subsidiaries and associates, which are not consolidated and carried at cost.